

2010 OPERATING & CAPITAL BUDGET

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Town of Newmarket

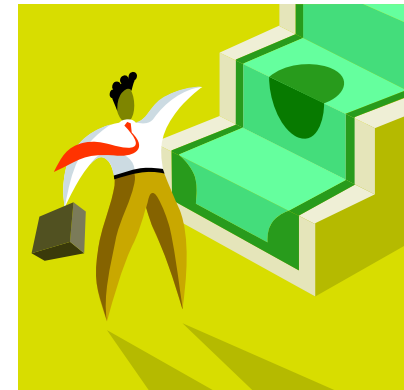
2010 Business Plan and Budget Presentation

November 2, 2009

Presentation Purpose



- Provide Members of Council with 2010 business planning and budget information for consideration.
- Seek comments and respond to questions.
- Request approval to prepare budget documentation for public consultation.



2010 Council Strategic Priorities



- ☑ Complete existing programmed capital projects and initiatives
- ☑ Update infrastructure as affordable
- ☑ Maintain core service levels
- ☑ Seek savings and efficiencies
- ☒ Establish a contingency fund
- ☑ Establish a service review process focused on tax funded areas
- ☑ Aim for a **tax rate of 3.81%** with options to reduce to 3%

The Strategic Priorities were established on May 11, 2009 at the Committee of the Whole Budget Process and Strategic Priorities Setting Session and these priorities have largely been met as part of the 2010 Business and Budget Process with the exception of establishing a contingency fund.

2010 Business Planning and Budget Process



What we did . . .

- ✓ Engaged members of Council in the budget process through a strategic priorities setting session, development of a business plan and budget process timeline and Sp CoW budget meetings
- ✓ Developed corporate business plan goals to realize Council strategic priorities
- ✓ Developed business unit goals to realize corporate priorities
- ✓ Drafted 2010 operating and capital budget to support business unit, corporate goals and Council strategic priorities



2010 Business Planning and Budget Setting Process



What we accomplished . . .

Given the times, a balanced, responsible corporate operating and capital budget that reflects the tax rate target of 3.81%*

* Subject to Council's review of and concurrence with the exclusions, cost-cutting measures, deferrals and review of reserves.



Residential Property Tax Projection for 2010



	2009	2010	\$ Change	% Change
Town	\$1,239.81	\$1,287.05	\$47.24	3.81%
Region	\$1,573.30	\$1,574.87	\$1.57	0.10%
Municipal	\$2,813.11	\$2,861.92	\$48.81	1.74%
School Board	\$792.81	\$792.81	-	0.00%
Total	\$3,605.93	\$3,654.74	\$48.81	1.35%

Note: The upper tier municipalities will continue to benefit from uploading to the Province. The Region's draft budget shows that this has allowed them to reduce their tax increase by 3.3%.

Steps to 3.81%* . . .



- **Assumes a zero deficit at the end of 2009 as contingency and provision reserves will be replenished, if possible**
- **No enhancements, no provisions for growth**
- **No new staff increases**
- **No provision for the slippage in economic adjustment for wages**
- **Staff levels not adjusted to full impact of cost of living following the 1.5% adjustment in 2009**
- **Deferral of implementing the salary market review from 2009**
- **Hiring gaps continue**
- **Increased benefit costs**
- **Contributions to the Asset Replacement Fund continue to be frozen at 2008 levels**
- **Funding of the capital program from operations is at less than 50% of the level in prior years**
- **Impact of HST not factored into the budget**
- **Limited, non-sustainable use of reserves**
- **Stretch targets have been set for revenues**
- **\$6.7 million in capital requests have been deferred**

* While ensuring that there were no significant reductions in service levels.

What's included . . .

- **Community Urban Space Project**
- **Continued budget reductions to staff training and development**
- **Continuing with many of the 2009 line item reductions (3-13%)**
- **Core service budget allocation maintained**
- **New Customer Service revenues**
- **CYFS (SCBA Upgrade, Industrial Washer/Dryer, Thermal Cameras)**
- **Economic Development Strategy**
- **Election expenses**
- **Hydro dividend being used for capital purposes**
- **Kingdale Road shoulder rehabilitation**
- **Library allocation**
- **Magna parking lot**
- **NWQ Phase II of Dave Kerwin Trail**
- **Old Town Hall Revitalization**
- **Reprioritization and cost containment resulting in service level changes**
- **Roadwork (Denne Ave, Amelia, Janette, Jefferson, Tecumseth, Raglan Streets, Hamilton Drive)**
- **Senior Centre parking lot**
- **Service pricing keeping pace with policy**
- **Sustained building revenues**
- **Tapestry Lane Boardwalk**
- **Tennis Court Rehabilitation**
- **Water Meter Reading**
- **Green Fund from reserves**
- **Transportation Demand Management from reserves**

What's excluded or deferred . . .



- **Build-up for 2011 (per original 5-year plan)**
- **Contingencies (see 2010 Council Strategic Priorities)**
- **Corporate Branding**
- **Cane Parkway Rehabilitation and Lane Reduction**
- **Davis Drive Streetscape**
- **Goldstein Park Design**
- **Miscellaneous Hardware Requirements**
- **Pony Drive Infrastructure Improvements**
- **Replace/Upgrade ERP Systems**
- **Road Rehabilitation Program**
- **Room to maneuver**
- **Slippage on economic increases**
- **Sewer & Water Spot Improvement Program**
- **Stellar Drive Infrastructure Improvements**
- **Storage Shelving Units**
- **Veterans Celebration Walkway**
- **Wireless Strategy and Pilot**

How we're positioned going forward . . .



1. **Newmarket's tax rates are lower than the average of the 79 municipalities**
2. **Taxes as a percentage of income are lower than the average**
3. **Newmarket has the second lowest combined property taxes in York Region (combined with Region & School Board)**
4. **Newmarket taxes are the fifth lowest in York Region (Town portion only)**



This information is based on 2008 BMA Municipal Study and will be updated upon receipt of the 2009 BMA Municipal Study and other relevant documentation pertaining to how Newmarket compares.

Matters on the Horizon and/or Risks



- Declining Hydro Dividend
- Facility opening (CUSP, OTH)
- Funding consideration related to economic development (i.e. DC's, cultural activities, sports groups, etc.)
- Growth
- HST impact
- Limited/no margin of maneuver for 2011 due to cost-cutting in 2009, 2010
- Managing a changing workforce
- Mandatory requirements Newmarket transformation related considerations
- Outstanding contract negotiations with CYFS
- Provisions & Contingencies - reduced ability to deal with weather, claims, etc.
- Replenishment of reserves (e.g. ARF, etc.)
- Staffing considerations
- Unprecedented opportunities

2010 Business Planning and Budget Process Timelines



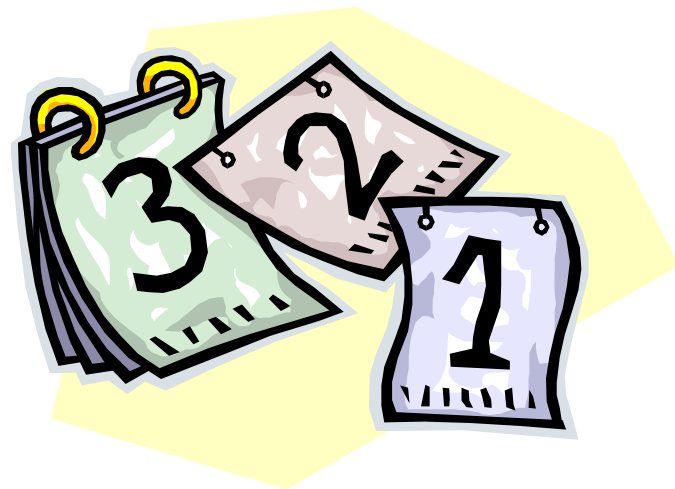
Nov 2 - Draft Budget Report to Council (Sp Cow)

Nov 9 - Budget Open House (Council Chambers)

Nov 30 - Public Meeting (Sp CoW) - 7:00 P.M.

Dec 7 - Budget Report (CoW)

Dec 14 - Budget Final Approval (Council)



Next Steps . . .



Prepare 2010 Business Plan and Budget supporting documentation for public consultation.



2010 Operating Budget Corporate Summary by Object

	Note	2009		2010	Net Change	
		Budget	Projection	Budget	\$	%
Revenue:	1					
Property taxation		37,511,460	37,791,460	39,277,676	1,766,216	4.71%
Taxation from other governments		685,000	685,000	681,000	(4,000)	-0.58%
User charges		29,620,531	29,470,531	31,075,734	1,455,203	4.91%
Grants		266,651	266,651	246,651	(20,000)	-7.50%
Contributions from developers		1,380,024	1,380,024	1,368,524	(11,500)	-0.83%
Investment income		3,300,209	3,235,209	3,234,666	(65,543)	-1.99%
Fines, penalties and interest		1,442,658	1,442,658	1,455,239	12,581	0.87%
Rent and other		1,692,916	1,612,916	1,701,848	8,932	0.53%
		75,899,449	75,884,449	79,041,338	3,141,889	4.14%
Expenses:						
Salaries, wages and employee benefits		39,096,538	39,071,538	40,427,725	1,331,187	3.40%
Materials, goods and supplies		4,456,014	4,456,014	4,870,508	414,494	9.30%
Utilities		3,820,986	3,820,986	3,985,918	164,932	4.32%
Contracted and general services		18,970,064	18,970,064	20,189,569	1,219,505	6.43%
Interest on long-term debt		2,187,639	2,187,639	2,585,413	397,774	18.18%
Rents and financial		723,214	723,214	677,964	(45,250)	-6.26%
		69,254,455	69,229,455	72,737,097	3,482,642	5.03%
Financing and Transfers:						
Principal repayment on long-term debt		1,736,993	1,736,993	2,244,077	507,084	29.19%
Transfers to Reserves and Reserve Funds		11,845,481	11,845,481	10,796,573	(1,048,908)	-8.85%
Transfers to Capital Fund		68,596	68,596	241,678	173,082	252.32%
Prior year's surplus		-	-	-	-	n/a
		13,651,070	13,651,070	13,282,328	(368,742)	-2.70%
Sub Total		7,006,076	6,996,076	6,978,087	(27,989)	-0.40%
Allocations		(7,006,076)	(7,006,076)	(6,978,087)	27,989	0.40%
Net Expenditures / (surplus)		-	(10,000)	-	-	n/a

Notes

1 On this schedule, the expenses have been grouped by cost object.

2010 Operating Budget Corporate Summary by Function

	Note	2009		2010	Net Change	
		Budget	Projection	Budget	\$	%
Revenue:	1					
Property taxation	2	37,511,460	37,791,460	39,277,676	1,766,216	4.71%
Taxation from other governments		685,000	685,000	681,000	(4,000)	-0.58%
User charges		29,620,531	29,470,531	31,075,734	1,455,203	4.91%
Grants		266,651	266,651	246,651	(20,000)	-7.50%
Contributions from developers		1,380,024	1,380,024	1,368,524	(11,500)	-0.83%
Investment income		3,300,209	3,235,209	3,234,666	(65,543)	-1.99%
Fines, penalties and interest		1,442,658	1,442,658	1,455,239	12,581	0.87%
Rent and other		1,692,916	1,612,916	1,701,848	8,932	0.53%
		75,899,449	75,884,449	79,041,338	3,141,889	4.14%
Expenses:						
General government		11,987,521	11,962,521	13,004,612	1,017,091	8.48%
Protection to persons and property		11,428,349	11,428,349	11,967,246	538,897	4.72%
Transportation services		2,102,492	2,102,492	3,336,872	1,234,380	58.71%
Environmental services		16,689,680	16,689,680	18,134,678	1,444,998	8.66%
Recreation and cultural services		17,803,422	17,803,422	17,001,435	(801,987)	-4.50%
Planning and development		2,236,917	2,236,917	2,314,167	77,250	3.45%
		62,248,381	62,223,381	65,759,010	3,510,629	5.64%
Financing and Transfers						
Principal repayment on long-term debt		1,736,993	1,736,993	2,244,077	507,084	29.19%
Transfers to Reserves and Reserve Funds		11,845,481	11,845,481	10,796,573	(1,048,908)	-8.85%
Transfers to Capital Fund		68,596	68,596	241,678	173,082	252.32%
Prior year's surplus					-	n/a
		13,651,070	13,651,070	13,282,328	(368,742)	-2.70%
Net Expenditures / (surplus)		-	(10,000)	-	-	n/a

Notes

- 1 This schedule is presented in the same format as that used for disclosure in the financial statements.
- 2 Property taxation includes the proposed 2010 tax increase of 3.81%.

2010 Operating Budget Net Expenditures by Service Bundle

Tab	2009		2010	Net Change	
	Budget	Projection	Budget	\$	%
Service Bundle					
Fire and Emergency Services	10,099,383	10,099,383	10,542,734	443,351	4.39%
Water, Wastewater and Solid Waste	2,962,695	2,962,695	2,956,156	(6,539)	-0.22%
By-law and Licensing Services	1,010,095	1,010,095	995,099	(14,996)	-1.48%
Roads, Bridges and Sidewalks	8,631,814	8,631,814	10,078,967	1,447,153	16.77%
Planning & Development Services	2,803,467	2,928,467	2,603,115	(200,352)	-7.15%
Community Programs and Events	3,925,486	3,925,486	4,198,118	272,632	6.95%
Facilities, Parks and Trails	9,383,899	9,383,899	8,528,976	(854,923)	-9.11%
Corporate Support & Governance	(3,512,088)	(3,367,088)	(2,922,294)	589,794	16.79%
Public Library Services	2,867,991	2,867,991	2,954,083	86,092	3.00%
	38,172,739	38,442,739	39,934,954	1,762,215	4.62%
Taxation Revenue	38,172,739	38,452,739	39,934,954	1,762,215	4.62%
Net Expenditures / (surplus)	-	(10,000)	-	-	n/a

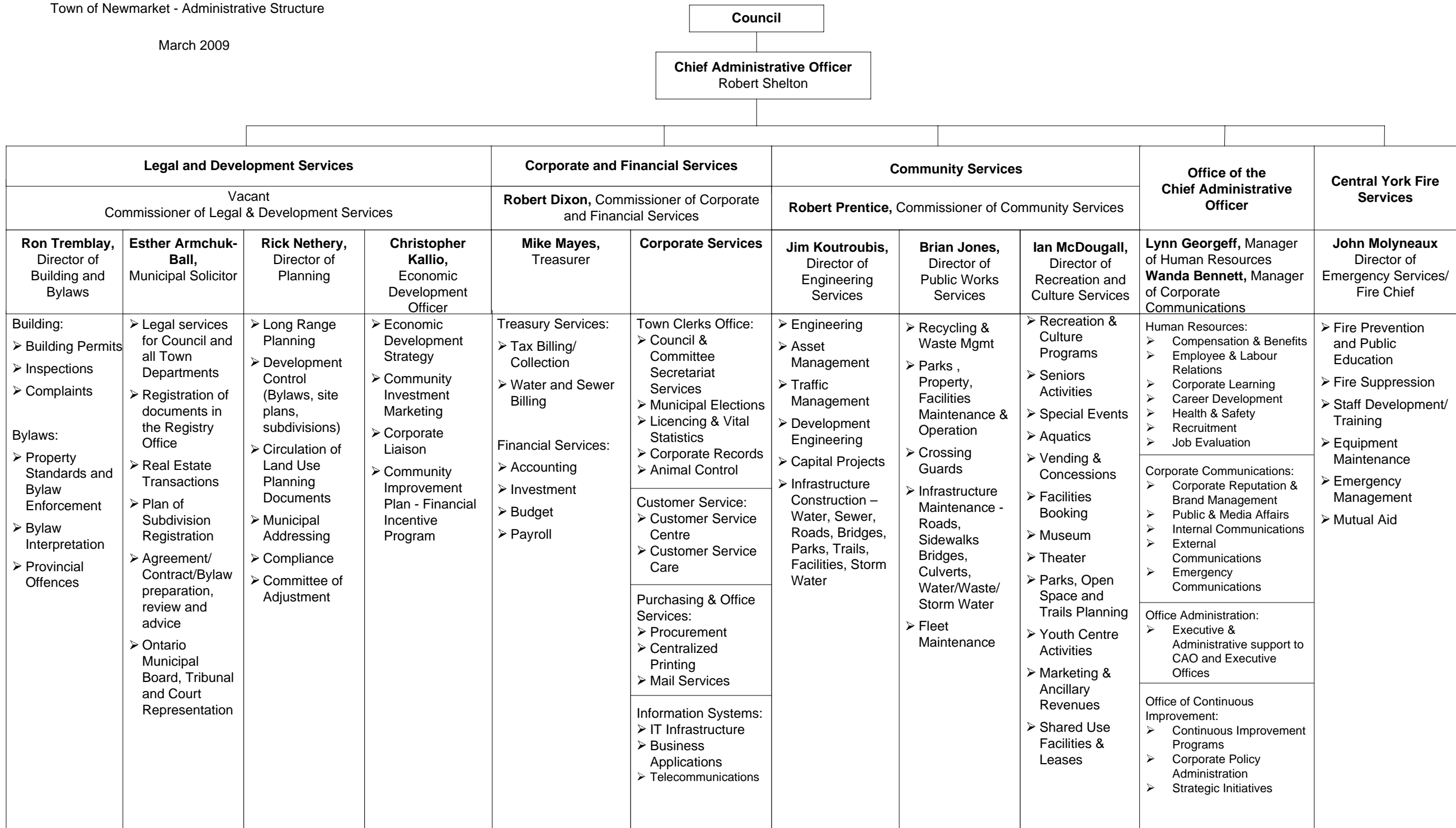
Cost to the average residential taxpayer

Fire and Emergency Services	\$ 300.28	\$ 300.38	\$ 316.61	\$ 16.33	5.44%
Water, Wastewater and Solid Waste	\$ 91.28	\$ 88.12	\$ 88.78	\$ (2.50)	-2.74%
By-law and Licensing Services	\$ 30.39	\$ 30.04	\$ 29.88	\$ (0.51)	-1.67%
Roads, Bridges and Sidewalks	\$ 254.74	\$ 256.73	\$ 302.68	\$ 47.94	18.82%
Planning & Development Services	\$ 82.38	\$ 87.10	\$ 78.17	\$ (4.21)	-5.11%
Community Programs and Events	\$ 114.58	\$ 116.75	\$ 126.07	\$ 11.49	10.03%
Facilities, Parks and Trails	\$ 281.65	\$ 279.10	\$ 256.13	\$ (25.52)	-9.06%
Public Library Services	\$ 84.50	\$ 85.30	\$ 88.71	\$ 4.21	4.99%
	\$ 1,239.81	\$ 1,243.53	\$ 1,287.05	\$ 47.24	3.81%

**2010 Operating Budget
Net Expenditures by Commission**

COMMISSION	2009		2010	Net Change	
	Budget	Projection	Budget	\$	%
Members of Council	\$ 999,827	\$ 999,827	\$ 1,026,895	27,068	2.71%
C.A.O Office	2,241,217	2,241,217	2,273,039	31,822	1.42%
General Government	(3,219,579)	(3,104,579)	(2,880,984)	338,595	10.52%
Corporate & Financial Services	6,502,923	6,452,923	6,670,133	167,210	2.57%
Legal & Development Services	1,360,663	1,485,663	1,489,085	128,422	9.44%
Community Services	20,281,952	20,281,952	21,032,694	750,742	3.70%
Library Services	2,573,510	2,573,510	2,647,550	74,040	2.88%
Central York Fire Services	15,332,721	15,332,721	15,749,721	417,000	2.72%
Debt Servicing	778,861	858,861	797,250	18,389	2.36%
Less: Allocations	(8,679,356)	(8,679,354)	(8,870,432)	-191,076	2.20%
Property Taxes	(38,172,739)	(38,452,739)	(39,934,954)	-1,762,215	4.62%
TOTAL - Deficit (Surplus)	\$ -	\$ (10,000)	\$ -	\$ -	N/A

March 2009



FTE'S BY COMMISSION

Department	Full-Time	Part-Time	2010 Total	2009 Total	Overall + or Reduction (-)	
					Full-Time	Part Time
Members of Council						
Office of the Mayor, Regional Councillor and Ward Councillors	4.00	0.00	4.00	4.00	0.00	0.00
Total	4.00	0.00	4.00	4.00	0.00	0.00
CAO's Office						
Office of the CAO	2.34	0.00	2.34	2.34	0.00	0.00
Continuous Improvement	2.33	1.00	3.33	3.33	0.00	0.00
Corporate Communications	3.33	0.00	3.33	3.33	0.00	0.00
Human Resources	6.00	0.80	6.80	6.80	0.00	0.00
Total	14.00	1.80	15.80	15.80	0.00	0.00
Corporate & Financial Services Commission						
Office of the Commissioner	1.00	0.57	1.57	1.57	0.00	0.00
Information Technology	11.00	0.00	11.00	11.00	0.00	0.00
Customer Service	9.00	1.00	10.00	10.00	1.00	-1.00
Clerks	7.00	0.50	7.50	7.50	0.00	0.00
Purchasing	4.00	0.00	4.00	4.00	0.00	0.00
Finance	15.00	2.14	17.14	17.14	0.00	0.00
Total	47.00	4.21	51.21	51.21	1.00	-1.00
Legal & Development Services Commission						
Office of the Commissioner	1.50	0.00	1.50	1.50	0.00	0.00
Building and Bylaws	18.00	1.00	19.00	19.50	0.00	-0.50
Planning	8.00	0.00	8.00	8.00	0.00	0.00
Economic Development	1.50	0.00	1.50	1.50	0.00	0.00
Legal Services	4.00	0.00	4.00	4.00	0.00	0.00
Total	33.00	1.00	34.00	34.50	0.00	-0.50
Community Services Commission						
Office of the Commissioner	3.00	0.00	3.00	3.00	0.00	0.00
Engineering Services	14.00	0.00	14.00	14.00	0.00	0.00
Public Works Services	88.00	0.00	88.00	86.00	2.00	0.00
Recreation & Culture	32.00	0.50	32.50	32.50	0.00	0.00
Total	137.00	0.50	137.50	135.50	2.00	0.00
Total	235.00	7.51	242.51	241.01	3.00	-1.50

RESIDENTIAL PROPERTY TAX PROJECTION FOR 2010

	2009	2010	\$ Change	% Change
Town	\$ 1,239.81	\$ 1,287.05	\$ 47.24	3.81%
Region	1,573.30	1,574.87	1.57	0.10%
Municipal	2,813.11	2,861.92	48.81	1.74%
School Board	792.81	792.81	-	0.00%
Total	\$ 3,605.92	\$ 3,654.73	\$ 48.81	1.35%

2010 Operating Budget Tax Supported with Fire and Library

	2009		2010	Increase/(Decrease)	
	Budget	Actual	Final	\$	%
EXP Expenses					
4011 Management Salaries	3,685,289	2,978,958	3,805,985	120,696	3.28%
4012 Mayor's Salary	66,141	67,034	67,133	992	1.50%
4013 Regional Councillor's S	44,094	47,265	44,755	661	1.50%
4015 Councillors' Salaries	274,824	244,451	306,612	31,788	11.57%
4017 Severance provision	42,982	28,648	43,627	645	1.50%
4021 Regular Salaries & Wage	21,380,290	18,301,589	23,031,421	1,651,131	7.72%
4022 Hiring Gaps	(300,000)		(150,000)	150,000	-50.00%
4023 Union Full Time Wages	268,314	222,754	273,330	5,016	1.87%
4024 Standby/Callback	183,173	156,983	212,630	29,457	16.08%
4025 Overtime	756,828	693,263	866,360	109,532	14.47%
4026 Lieu Time Paid	414,190	457,469	410,992	(3,198)	-.77%
4027 Provisional Pay	261,964		289,848	27,884	10.64%
4028 WSIB Reimbursements		(17,847)			0.00
4029 Shift Premium	14,026		14,026		0.00
4031 Casual/Seasonal Wage	3,705,901	4,119,692	2,575,915	(1,129,986)	-30.49%
4034 Contract Wages			70,000	70,000	0.00
4035 Regular Part-Time Wage			1,161,613	1,161,613	0.00
4036 Crossing Guard's Wages			205,312	205,312	0.00
4041 Crossing Guards' Salari	223,697	159,038		(223,697)	-100.00%
4099 Car Allowance	41,676	37,635	42,302	625	1.50%
4103 C.P.P.	890,007	859,797	928,098	38,091	4.28%
4104 E.I.	424,634	404,519	440,402	15,768	3.71%
4105 O.M.E.R.S.	2,159,533	1,960,643	2,370,591	211,058	9.77%
4106 WSIB	600,288	452,527	566,433	(33,855)	-5.64%
4109 Direct Payroll Benefits	6,940,349	6,157,679	7,783,985	843,636	12.16%
4131 Life Insurance	65,917	53,838	66,179	262	.40%
4132 L.T.D.	201,174	181,003	210,751	9,577	4.76%
4133 A.D. & D.	13,084	11,209	14,369	1,285	9.82%
4141 Employer Health Tax	621,415	554,305	642,358	20,943	3.37%
4142 Major Medical/Vision	1,184,960	1,122,316	1,320,020	135,060	11.40%

2010 Operating Budget Tax Supported with Fire and Library

	2009		2010	Increase/(Decrease)	
	Budget	Actual	Final	\$	%
4143 Dental Plan	520,975	476,816	573,257	52,282	10.04%
4144 Influenza Shots	538		538		0.00
4145.01 HCSA-Age 65+			4,880	4,880	0.00
4145.02 HCSA-Contract			4,880	4,880	0.00
4151 E.A.P.	32,889	21,346	32,889		0.00
4152 Recognition Program		3,324			0.00
4152.01 LT Service Awards	8,700		10,000	1,300	14.94%
4152.02 Recognition	24,381		24,381		0.00
4152.03 PEEC Recognition	2,500		250	(2,250)	-90.00%
4164 Benefit Fees	2,691	2,264	2,691		0.00
4177 Provision for Future Be		72,613			0.00
4199 Allocation of Benefits	(7,230,784)	(6,527,628)	(7,783,985)	(553,201)	7.65%
4202 Books	184,996	150,845	185,393	397	.21%
4203 Reference/Training Mate	36,725	28,523	36,225	(500)	-1.36%
4204 Magazines & Newspapers	14,588	11,239	14,427	(161)	-1.10%
4205 Electronic Subscription	36,097	34,529	41,822	5,725	15.86%
4206 Talking Books	10,018	8,227	10,630	612	6.11%
4207 Compact Sound Discs/Aud	3,177	2,904	3,177		0.00
4208 VHS/DVD Videos	13,818	14,174	13,818		0.00
4208.01 Console Games		501	4,928	4,928	0.00
4209 Book Binding & Processi	25,086	19,179	25,086		0.00
4211 Marriage Licences	29,100	19,200	29,100		0.00
4212 Taxi & Misc. Licences	2,000	1,464	2,000		0.00
4213 Licences	13,902	12,025	13,800	(102)	-.73%
4214 Plan Reproduction & Mat	2,606	2,172	2,606		0.00
4215 Drafting & Printing	36,670	12,439	36,670		0.00
4216 Stationery & Office Sup	156,021	106,154	155,329	(692)	-.44%
4217 Photocopier Lease & Sup	115,564	98,560	121,168	5,604	4.85%
4219 Emergency Mgmt. Materia	5,200	2,639	5,200		0.00
4222 Materials & Supplies	538,838	335,051	562,548	23,710	4.40%
4223 Parking Supplies	5,906	8,494	5,906		0.00

2010 Operating Budget Tax Supported with Fire and Library

	2009		2010	Increase/(Decrease)	
	Budget	Actual	Final	\$	%
4226 Building Dept. Supplies	2,395	910	2,395		0.00
4228 Ticket Printing Expense	6,000	3,645	6,000		0.00
4229 Janitorial Supplies	119,377	88,451	142,893	23,516	19.70%
4231 Machine Oil & Fuel	160,998	97,390	158,810	(2,188)	-1.36%
4232 Fuel for Vehicles	93,803	57,130	93,803		0.00
4233 Concession Supplies	18,500	10,640	19,500	1,000	5.41%
4234 Health & Safety	2,445	1,210	2,445		0.00
4235 Records Management	2,895	460	4,000	1,105	38.17%
4236 Program & Project Costs	34,700	21,097	35,200	500	1.44%
4237 Water Treatment Chemicals	45,323	46,210	46,400	1,077	2.38%
4239 Signs	1,000	874	1,997	997	99.70%
4244 Misc. Tools & Materials	37,581	24,882	35,651	(1,930)	-5.14%
4245 Blue Boxes	21,400	19,926	21,400		0.00
4247 Composters	15,000	26,885	15,000		0.00
4248 Containers for Institut	1,743		1,743		0.00
4251 Coffee Supplies	26,932	20,858	28,390	1,458	5.41%
4252 Circulation & Processin	14,952	10,723	14,860	(92)	-.62%
4253 Horticultural Supplies	34,740	37,774	34,740		0.00
4261 Uniforms, Clothing	226,064	197,794	226,223	159	.07%
4262 Survey & Field	3,860		3,860		0.00
4263 Registry Office Fees	20,000	10,907	20,000		0.00
4264 Bylaw/Court Expense	1,916	1,020	1,916		0.00
4265 Staff Appreciation	4,516	2,154	4,579	63	1.39%
4266 Tree Planting Program	7,000	107	7,000		0.00
4267 Rental Equipment	1,600	1,142	2,000	400	25.00%
4268 Sundry Expenses	31,479	24,338	31,479		0.00
4269 Misc.	61,590	44,608	81,851	20,261	32.90%
4271 Parking Lot Maintenance	21,959	18,230	22,400	441	2.01%
4272 Vehicle Repairs & Maint	274,756	230,180	279,820	5,064	1.84%
4273 Building Repairs & Main	392,910	285,007	375,226	(17,684)	-4.50%
4274 Electrical Repairs & Mt	73,466	56,820	64,592	(8,874)	-12.08%

2010 Operating Budget Tax Supported with Fire and Library

	2009		2010	Increase/(Decrease)	
	Budget	Actual	Final	\$	%
4276 HVAC Repairs & Mainten	111,824	115,390	155,574	43,750	39.12%
4277 Plumbing Repairs & Mtc.	49,947	35,851	52,902	2,954	5.91%
4278 Equipment Repairs & Mai	252,115	151,985	248,040	(4,075)	-1.62%
4278.01 Mtc - Medical Suppli	20,400	17,278	15,000	(5,400)	-26.47%
4278.02 Mtc-Fire Fighting Su	10,200	5,348	12,000	1,800	17.65%
4278.03 Refrigeration Repair		44,879	35,000	35,000	0.00
4278.05 CC Equipment & Repai		8,321	2,000	2,000	0.00
4281 Election			260,000	260,000	0.00
4282 Property & Liability In	218,417	200,204	217,519	(898)	-.41%
4283 Reception Expenses	869	436	869		0.00
4284 Economic Development	125,919	97,067	138,069	12,150	9.65%
4286 Promotion Fund	53,296	22,838	57,119	3,823	7.17%
4286.01 Promotion - Ward 1	1,759	4,931	1,759		0.00
4286.02 Promotion - Ward 2	1,759	1,785	1,759		0.00
4286.03 Promotion - Ward 3	1,759	1,338	1,759		0.00
4286.04 Promotion - Ward 4	1,759	955	1,759		0.00
4286.05 Promotion - Ward 5	1,759	3,038	1,759		0.00
4286.06 Promotion - Ward 6	1,759	885	1,759		0.00
4286.07 Promotion - Ward 7	1,759	1,678	1,759		0.00
4286.08 Promotion-Other Expe		8,915			0.00
4286.11 Promotion - Mayor		4,208			0.00
4286.12 Promotion - Reg.Cncl	2,728	3,249	2,728		0.00
4287 Volunteer Appreciation	2,953		3,000	47	1.60%
4288 Community Account	7,238	6,078	7,238		0.00
4289 Community Grants Progra	50,196	45,287	52,714	2,518	5.02%
4289.01 Farmers' Market	2,053	2,053	3,080	1,027	50.02%
4291 Museum Acquisitions	965	(20)	965		0.00
4292 Exhibit Expense	2,895	3,028	2,895		0.00
4293 Conservation Expense	1,969	1,720	1,969		0.00
4294 Appraisals of Artifacts	492	50	500	8	1.60%
4298 Emergency Maintenance F		991			0.00

2010 Operating Budget Tax Supported with Fire and Library

	2009		2010	Increase/(Decrease)	
	Budget	Actual	Final	\$	%
4299 Capital Acquisitions	120,381	58,801	120,863	482	.40%
4302 Telephone	333,106	246,356	336,176	3,071	.92%
4303 Cell Phone	123,669	86,826	127,386	3,717	3.01%
4304 Communications	1,204	12,085	1,240	36	3.00%
4304.01 Communications-Ward	1,204	(1,115)	1,200	(4)	-.33%
4304.02 Communications-Ward	1,204	(1,115)	1,200	(4)	-.33%
4304.03 Communications-Ward	1,204	(1,115)	1,200	(4)	-.33%
4304.04 Communications-Ward	1,204	(1,115)	1,200	(4)	-.33%
4304.05 Communications-Ward	1,204		1,200	(4)	-.33%
4304.06 Communications-Ward	1,204	(1,115)	1,200	(4)	-.33%
4304.07 Communications-Ward	1,204		1,200	(4)	-.33%
4311 Hydro	2,077,202	1,801,336	2,170,109	92,907	4.47%
4312 Operations & Maintenanc	449,000	205,390	454,000	5,000	1.11%
4321 Heat	655,761	408,860	685,269	29,508	4.50%
4331 Water	137,071	136,013	158,504	21,432	15.64%
4402 Audit Fees	77,686	79,050	78,100	414	.53%
4403 Janitorial Contract	301,392	195,209	301,928	536	.18%
4404 Consulting Services	320,149	308,844	380,259	60,110	18.78%
4404.01 General Consulting S	75,000	11,004	75,000		0.00
4404.02 Performance Mgmt.Con	48,250		48,250		0.00
4404.03 Corporate Brand Deve	2,953		2,953		0.00
4404.12 Property Analysis-Su		25,306			0.00
4404.13 Legal Expenditures			40,000	40,000	0.00
4404.21 Maystar Litigation	60,000	152,421		(60,000)	-100.00%
4404.23 Riopelle Litigation	25,000			(25,000)	-100.00%
4404.24 Cody/Brandilane Lit.	25,000			(25,000)	-100.00%
4404.25 Halton Litigation	20,000			(20,000)	-100.00%
4408 Bylaw Enforcement Contr	93,428	85,082	95,514	2,086	2.23%
4409 Development Coordinatio	57,120	50,554	57,120		0.00
4411 Postage, Freight & Mach	75,960	91,578	106,960	31,000	40.81%
4412 Mailing & Delivery Serv	965	32	1,000	35	3.63%

2010 Operating Budget Tax Supported with Fire and Library

	2009		2010	Increase/(Decrease)	
	Budget	Actual	Final	\$	%
4413 Printing & Mailing of B	30,880	23,732	30,880		0.00
4414 Curatorial Expenses	197	192	200	3	1.60%
4417.01 Enviro Fund-Ward 1	1,862	375	1,862		0.00
4417.02 Enviro Fund-Ward 2	1,862	1,726	1,862		0.00
4417.03 Enviro Fund-Ward 3	1,862	500	1,862		0.00
4417.04 Enviro Fund-Ward 4	1,862	2,235	1,862		0.00
4417.05 Enviro Fund-Ward 5	1,862	795	1,862		0.00
4417.06 Enviro Fund-Ward 6	1,862	1,500	1,862		0.00
4417.07 Enviro Fund-Ward 7	1,862	28	1,862		0.00
4417.08 Enviro Fund-Town	1,862	1,862	1,862		0.00
4418 Advertising	231,757	156,853	282,726	50,969	21.99%
4421 Insurance & Adjusting F	27,030	18,050	27,030		0.00
4422 Allocation - Insurance	(252,088)	(233,955)	(252,088)		0.00
4423 Insurance Claim Costs	49,615	18,661	47,679	(1,936)	-3.90%
4424 Insurance-Legal Fees	36,381	12,776	36,381		0.00
4425 Education/Corp.Tuition	79,168	51,462	95,537	16,369	20.68%
4426 Interpretation & Public	11,511	1,636	11,536	25	.22%
4428 NEER Support	10,000	3,456	10,000		0.00
4429 Book Lending Services	2,179	2,255	2,245	66	3.05%
4431 Aquatic Buyback	50,000	35,321	70,000	20,000	40.00%
4434 Purchase of Goods - 15		528			0.00
4435 Purchase of Goods	182,018	105,268	183,554	1,536	.84%
4435.01 Special Event Expens	16,000	6,807	18,000	2,000	12.50%
4435.02 Gift card expenses		1,316	500	500	0.00
4435.03 Special Needs Purcha		950			0.00
4435.04 Wedding ceremony exp		940	500	500	0.00
4435.05 Access. training exp		332			0.00
4435.06 Inaugural expenses			18,900	18,900	0.00
4437 Services & Rents	461,345	231,714	401,926	(59,419)	-12.88%
4437.01 Excursion expenses	20,000	21,490		(20,000)	-100.00%
4437.02 Corporate Searches		171			0.00

2010 Operating Budget Tax Supported with Fire and Library

	2009		2010	Increase/(Decrease)	
	Budget	Actual	Final	\$	%
4437.03 Accessibility Accommodations			1,500	1,500	0.00
4438 Equipment Rental	4,165	848	6,250	2,085	50.06%
4439 Temporary Assistance		25,879			0.00
4441 Garbage Contract	387,082	300,087	405,408	18,326	4.73%
4442 Other Fees	520		520		0.00
4443 Garbage Disposal	29,616	25,581	32,660	3,044	10.28%
4444 Animal Shelter Contract	79,483	58,546	80,500	1,017	1.28%
4445 Yard Waste Pick-Up	328,668	248,974	344,247	15,579	4.74%
4446 Recycling Contract	781,453	611,753	798,589	17,136	2.19%
4447 Composting Tipping Fees		334			0.00
4448 Residential Condominium	75,560	48,857	60,155	(15,405)	-20.39%
4449 Commission on Licences	7,283	8,443	7,283		0.00
4451 Property Standards Commission	984	150	984		0.00
4452 Real Estate Services	10,000		10,000		0.00
4455 Misc. Property	4,816		4,816		0.00
4456 Property Taxes	68,190	69,105	68,190		0.00
4457.01 Insurance-Premiums	638,010	622,554	650,000	11,990	1.88%
4458 Committee Fees	9,235	3,785	9,235		0.00
4462 Fire Prevention	23,160	19,776	23,160		0.00
4463 Fire Investigation	4,825	135	4,825		0.00
4464 Association Allowance	2,500		2,500		0.00
4465 Dispatch Service	345,313	174,938	380,000	34,687	10.05%
4466 Wellness Program	40,154	33,836	41,554	1,400	3.49%
4467 Collection Charges	1,000	(145)	1,000		0.00
4471 Mileage/Parking/Tolls	163,325	85,675	170,801	7,476	4.58%
4471.01 Mileage - Ward 1	121		121		0.00
4471.02 Mileage - Ward 2	121		121		0.00
4471.03 Mileage - Ward 3	121		121		0.00
4471.04 Mileage - Ward 4	121		121		0.00
4471.05 Mileage - Ward 5	121	120	121		0.00
4471.06 Mileage - Ward 6	121		121		0.00

2010 Operating Budget Tax Supported with Fire and Library

	2009		2010	Increase/(Decrease)	
	Budget	Actual	Final	\$	%
4471.07 Mileage - Ward 7	121	140	121		0.00
4471.08 Mileage-Staff	197	23	197		0.00
4471.11 Mileage - Mayor	3,313	1,248	3,313		0.00
4471.12 Mileage - Reg.Cnclr	290	277	290		0.00
4472 Memberships & Subscript	127,317	85,115	147,953	20,637	16.21%
4474 Training	99,218	58,332	143,476	44,258	44.61%
4475 Organizational Training	62,725	52,922	62,725		0.00
4476 Media Relations	2,413	441	2,413		0.00
4477 Health & Safety Certifi	1,448		1,448		0.00
4478 Conferences & Seminar F	100,278	53,135	144,579	44,302	44.18%
4478.01 Professional Develop	3,568		3,568		0.00
4478.02 Professional Develop	3,568	2,759	3,568		0.00
4478.03 Professional Develop	3,568	150	3,568		0.00
4478.04 Professional Develop	3,568		3,568		0.00
4478.05 Professional Develop	3,568	1,229	3,568		0.00
4478.06 Professional Develop	3,568	2,528	3,568		0.00
4478.07 Professional Develop	3,568	1,638	3,568		0.00
4478.08 Conf/Sem-Staff		1,156			0.00
4478.11 Professional Develop	3,568	3,408	3,568		0.00
4478.12 Professional Develop	3,568		3,568		0.00
4479 Accessibility Committee	2,413	1,032	2,413		0.00
4481 Computer Hardware	67,626	60,747	68,979	1,353	2.00%
4482 Computer Software	335,771	359,291	342,106	6,335	1.89%
4483 Computer Purchase Incen	8,699	6,607	10,573	1,873	21.53%
4484 S.O.C.A.N.	7,030	2,561	6,000	(1,030)	-14.65%
4485 Web Page Development	15,000	2,325	15,000		0.00
4486 Web Page Maintenance	15,200	136	15,200		0.00
4487 Corporate Identity Prog	28,141	2,448	29,016	875	3.11%
4488 Communications	13,712	6,728	13,862	150	1.09%
4489 Communications Audit	1,506		1,506		0.00
4496 Strategic Planning	19,300			(19,300)	-100.00%

2010 Operating Budget Tax Supported with Fire and Library

	2009		2010	Increase/(Decrease)	
	Budget	Actual	Final	\$	%
4497 Annual Report	14,475	15,095	15,000	525	3.63%
4503 Maintenance By King Tow	13,000	10,743	11,870	(1,130)	-8.69%
4504 Traffic Signal Maintena	20,000	12,190	18,700	(1,300)	-6.50%
4507 Curb/Sidewalk Repair	15,911	14,963	25,911	10,000	62.85%
4508 Source Separated Organi	657,336	519,371	658,493	1,157	.18%
4509 Cracksealing	46,506	45,771		(46,506)	-100.00%
4511 Street Snowploughing Co	273,491	171,588	263,491	(10,000)	-3.66%
4512 Street Sweeping Contrac	44,752	89,973	99,120	54,368	121.49%
4513 Tree Removals and Plant	42,320	52,056	42,320		0.00
4514 Catchbasin Rebuilding	25,316	19,980	25,316		0.00
4515 Road Pavement Marking	29,417	18,966	32,420	3,003	10.21%
4522 Hydro One SWM Pond Leas	4,160		4,644	484	11.63%
4530 Contracts-Gen.Maintenan	98,355	64,571	98,355		0.00
4612 Bank Charges	115,250	85,986	88,000	(27,250)	-23.64%
4621 Debenture Debt-Principa	1,626,399	1,626,399	1,713,125	86,726	5.33%
4631 Debenture Debt-Interest	2,139,741	2,166,672	2,051,089	(88,652)	-4.14%
4641 Taxes W/O-Section 354	10,000	17,833	10,000		0.00
4642 Taxes Cancelled-Section	50,000	142,916	60,000	10,000	20.00%
4643 Taxes Reduced-ARB/OMB	400,000	341,309	250,000	(150,000)	-37.50%
4645 Vacancy Rebates	200,000	236,776	250,000	50,000	25.00%
4646 Tax W/O's - Clearing		(7,358)			0.00
4647 Rebates-Charities	200,000	147,884	200,000		0.00
4648.01 Elderly Tax Assistan	10,000	14,208	20,000	10,000	100.00%
4648.02 Tax Pen/Int Assistan	10,000	12,629	15,000	5,000	50.00%
4649 Taxes W/O-Recovered	(712,000)	(651,455)	(645,000)	67,000	-9.41%
4661 Bad Debt Expense		(2,683)			0.00
4662 Contingency Account	100,000	53,630	100,000		0.00
4663 Write-Offs	500		500		0.00
4664 Comparables	20,000		10,000	(10,000)	-50.00%
4665 Heritage Tax Rebate	10,000	6,033	10,000		0.00
4666 Vehicle Lease	84,606	83,373	84,606		0.00

2010 Operating Budget Tax Supported with Fire and Library

	2009		2010	Increase/(Decrease)	
	Budget	Actual	Final	\$	%
4667 Property lease	220,100	217,935	220,100		0.00
4668 Cash Over/Short		94			0.00
4784 Misc. L.A.C.A.C.	1,158	2,539	1,158		0.00
4887 Capital Labour Allocati	(758,858)	(275,852)	(795,452)	(36,594)	4.82%
4911 Transfer to Capital	14,396	150,146	241,678	227,282	1578.79
4922 Transfer to Reserve Fun	227,289	163,083	645,776	418,487	184.12%
4923 Transfer to Reserves	140,000	750,090	151,485	11,485	8.20%
4924 Transfer to LTD Reserve	712,494	643,896	713,961	1,467	.21%
4925 Transfer to Environment	341,000	312,583	372,000	31,000	9.09%
4926 Tsf.to Green Fund			25,000	25,000	0.00
4932 Amortization		(89,861)			0.00
4936 Asset Replacement Fund	7,650,951	7,013,372	7,613,964	(36,987)	-.48%
4958 Loan-Principal	261,698	253,182	290,141	28,443	10.87%
4959 Loan-Interest	189,294	179,634	185,889	(3,405)	-1.80%
5005 Recovery of Labour Cost	(3,871,756)	(5,448,343)	(7,079,319)	(3,207,563)	82.85%
5009 Recovery of Equipment C		(700,885)			0.00
5020 DAAP Cost Recovery	0		(0	(0	-126.32%
5105 Inter-Depart Labour Cos	3,555,646	5,535,739	5,091,053	1,535,407	43.18%
5107 Inter-Depart Material C		703,482			0.00
EXP Expenses	65,687,096	58,486,978	68,410,335	2,723,238	4.15%
INT Inter-Departmental Charges					
4198 Payroll Burden	75,000	45	315,000	240,000	320.00%
4799 Allocation of Fire Inte	(6,322,213)	(6,323,357)	(6,497,631)	(175,418)	2.77%
4881 Transfer of Admin. Cost	(764,008)	(700,341)	(1,024,374)	(260,366)	34.08%
4882 Share of Works Yard	(307,456)	(281,835)	(295,072)	12,384	-4.03%
4885 Tsf.of Facility Admin.Co	0			(0	-100.00%
5153 Human Resources	(51,258)	(46,986)	(54,131)	(2,873)	5.61%
5154 Legal Department	(39,148)	(35,886)	(42,186)	(3,038)	7.76%
5155 Insurance	(98,229)	(90,044)	(59,558)	38,671	-39.37%

2010 Operating Budget Tax Supported with Fire and Library

	2009		2010	Increase/(Decrease)	
	Budget	Actual	Final	\$	%
5156 Purchasing	(80,372)	(73,674)	(86,081)	(5,709)	7.10%
5158 Governance	0			0	-100.00%
5160 Customer Service Centre	(21,306)	(19,531)	(19,879)	1,427	-6.70%
5161 Accounting	(311,507)	(285,548)	(311,064)	443	-.14%
5162 Treasury Services	0			(0)	-100.00%
INT Inter-Departmental Charges	(7,920,497)	(7,857,156)	(8,074,976)	(154,479)	1.95%
REV Revenues					
7006 Residential Taxation	(29,456,631)	(29,453,213)	(31,180,226)	(1,723,595)	5.85%
7011 Multi-Residential Taxat	(653,300)	(653,301)	(684,060)	(30,760)	4.71%
7021 Commercial-Occupied Tax	(3,283,217)	(3,291,181)	(3,496,145)	(212,928)	6.49%
7022 Commercial-Vacant Unit/	(23,959)	(23,959)	(22,291)	1,668	-6.96%
7023 Commercial-Vacant Land	(50,610)	(50,610)	(43,240)	7,370	-14.56%
7027 Commercial-Office Build	(48,705)	(48,705)	(50,561)	(1,856)	3.81%
7031 Commercial-Shopping Cen	(2,221,544)	(2,221,546)	(2,318,725)	(97,181)	4.37%
7032 Commercial-Shopping Vac	(11,450)	(11,450)	(11,098)	352	-3.07%
7033 Commercial-New Constr	(7,954)		(45,702)	(37,748)	474.58%
7041 Industrial-Occupied	(1,000,224)	(1,000,224)	(1,031,988)	(31,764)	3.18%
7042 Industrial-Vacant Unit/	(13,433)	(13,433)	(13,987)	(554)	4.12%
7043 Industrial-Vacant Land	(85,228)	(85,228)	(82,025)	3,203	-3.76%
7046 Industrial-Large	(412,877)	(412,877)	(428,608)	(15,731)	3.81%
7047 Industrial-Large Vacant	(8,281)	(8,281)	(8,596)	(315)	3.80%
7061 Pipelines	(41,550)	(41,550)	(43,686)	(2,136)	5.14%
7071 Farmlands	(3,360)	(3,360)	(3,513)	(153)	4.55%
7081 Managed Forest	(61)	(61)		61	-100.00%
7091 Railway R-O-W	(9,102)	(9,102)	(9,000)	102	-1.12%
7092 Utility Transmission	(100,775)	(118,070)	(117,000)	(16,225)	16.10%
7106 Supplementary Taxes-Res	(79,199)	(749,223)		79,199	-100.00%
7121 Supplementary Taxes-Com		(202,305)			0.00
7122 Supplementary Taxes-Com		3,119			0.00

2010 Operating Budget Tax Supported with Fire and Library

	2009		2010	Increase/(Decrease)	
	Budget	Actual	Final	\$	%
7123 Supplementary Taxes-Com		10,185			0.00
7131 Supplementary Taxes-Com		50,151			0.00
7132 Supplementary Taxes-Com		4,589			0.00
7143 Supplementary Taxes-Ind		5,825			0.00
7211 PILT-Canada Post	(24,500)	(40,694)	(42,000)	(17,500)	71.43%
7212 PILT-Public Works	(298,000)	(278,435)	(286,000)	12,000	-4.03%
7221 PILT-Management Board-C	(139,000)	(126,567)	(130,000)	9,000	-6.47%
7223 PILT-Toronto Area Trans	(39,000)	(40,361)	(40,000)	(1,000)	2.56%
7224 PILT-Transportation Min	(1,400)	(1,123)	(1,000)	400	-28.57%
7225 PILT-Southlake Regional	(14,500)	(14,411)	(15,000)	(500)	3.45%
7233 PILT-L.C.B.O.	(6,100)	(5,964)	(6,000)	100	-1.64%
7241 PILT-Newmarket Hydro	(75,500)	(72,089)	(74,000)	1,500	-1.99%
7251 PILT-Region of York	(87,000)	(84,157)	(87,000)		0.00
7415 Provincial Grant	(248,401)	(187,189)	(228,401)	20,000	-8.05%
7416 Museum Board Grant	(15,800)		(15,800)		0.00
7419 Other Grant	(2,450)	(1,000)	(2,450)		0.00
7421 Federal Grant		(18,308)			0.00
7431 Fire Dept. Recoveries	(220,664)	(209,344)	(230,000)	(9,336)	4.23%
7441 Compliance Fees	(11,035)	(12,140)	(11,172)	(137)	1.24%
7442 Other Revenue	(10,000)	(6,059)	(6,500)	3,500	-35.00%
7443 Building Administration	(5,379)	(2,454)	(5,460)	(81)	1.51%
7445 Subdivision Checking In	(10,375)	(9,511)	(10,000)	375	-3.61%
7446 Recoveries	(35,000)	(50,112)	(35,000)		0.00
7446.01 Labour Recoveries	10,000	(732)		(10,000)	-100.00%
7448 Consent Application Fee	(10,000)	(8,700)	(10,000)		0.00
7452 Committee of Adjustment	(95,352)	(34,544)	(50,000)	45,352	-47.56%
7453 Planning Fees	(300,000)	(113,563)	(300,000)		0.00
7454 Publications & Maps	(2,772)	(1,357)	(2,772)		0.00
7455 Wedding Ceremonies	(20,000)	(20,748)	(21,000)	(1,000)	5.00%
7457 Weed Cutting Charges	(1,000)	(1,554)	(1,000)		0.00
7461 Tax Certificates	(75,000)	(71,365)	(75,000)		0.00

2010 Operating Budget Tax Supported with Fire and Library

	2009		2010	Increase/(Decrease)	
	Budget	Actual	Final	\$	%
7465 Parking Permits	(168,000)	(168,000)	(168,000)		0.00
7471 Misc. Charges	(9,688)	(13,737)	(14,000)	(4,312)	44.51%
7474 Coffee Supplies Recover	(1,150)	(1,025)	(1,150)		0.00
7475 Program Fees	(28,800)	(27,780)	(28,800)		0.00
7476 Photocopier Receipts	(5,405)	(4,622)	(5,400)	5	-.10%
7478 Room Rental Fees	(14,000)	(22,687)	(18,200)	(4,200)	30.00%
7482 Sale of Composters	(1,100)	(747)	(460)	640	-58.18%
7483 Sale of Institutional C	(846)	(855)	(570)	276	-32.59%
7484 Sale of Blue Boxes	(15,400)	(7,893)	(7,100)	8,300	-53.90%
7485 Sale of Green Bins	(22,400)	(12,880)	(7,500)	14,900	-66.52%
7489 Misc.Sales-Recyclables		(54)			0.00
7512 Animal Licences	(105,500)	(129,630)	(125,000)	(19,500)	18.48%
7515 Plumbing Inspections	(172,149)	(214,319)	(174,731)	(2,582)	1.50%
7516 Building Permits	(1,000,000)	(1,892,446)	(1,015,000)	(15,000)	1.50%
7517 Occupancy permit fee		(1,200)	(2,500)	(2,500)	0.00
7521 Parking Infraction Noti	(420,000)	(409,490)	(420,000)		0.00
7522 POA Revenue	(175,000)	(150,489)	(190,000)	(15,000)	8.57%
7526 Tax Penalty/Interest	(771,000)	(965,418)	(771,000)		0.00
7527 Finance Charges	(12,000)	(51,792)	(20,000)	(8,000)	66.67%
7528 Fines	(70,658)	(41,027)	(64,089)	6,569	-9.30%
7529 Provision for write off	6,000	26,425	10,000	4,000	66.67%
7531 Bank Interest	(200,420)	(98,727)	(135,000)	65,420	-32.64%
7532 Loan Interest	(13,000)	(4,094)	(13,000)		0.00
7535 Investment Income	(1,450,000)		(1,450,000)		0.00
7536 Rent/Interest-Hydro Hol	(1,645,000)	(1,645,000)	(1,645,000)		0.00
7541 From Growth Fund	(5,000)		(25,000)	(20,000)	400.00%
7542 From Reserve Fund	(1,320,844)	(1,078,272)	(1,723,990)	(403,146)	30.52%
7545 From Reserves	(876,971)	(165,731)	(973,899)	(96,928)	11.05%
7547 From IAR Fund	(870,823)	(798,254)	(870,823)		0.00
7556 From DC Funds	(1,061,404)	(972,954)	(1,061,404)		0.00
7557 From Parkland Reserve	(250,000)	(229,167)	(250,000)		0.00

2010 Operating Budget Tax Supported with Fire and Library

	2009		2010	Increase/(Decrease)	
	Budget	Actual	Final	\$	%
7562 Property Rentals/Leases	(286,678)	(239,004)	(252,678)	34,000	-11.86%
7563 Rent from Sub-Tenants	(187,405)	(187,409)	(187,019)	386	-.21%
7565 Recovery of Operating C	(217,978)	(197,710)	(217,854)	124	-.06%
7566 Administration Fee	(41,214)	(4,807)	(42,000)	(786)	1.91%
7569 Recovery of Property Ta	(39,480)	(29,610)	(39,480)		0.00
7572 Fund-Raising Revenue	(32,138)	(17,100)	(30,138)	2,000	-6.22%
7575 From Developers	(38,020)	(11,727)	(26,520)	11,500	-30.25%
7576 For Development Coordin	(30,600)	(20,697)	(30,600)		0.00
7578 Corporate Sponsorships	(575,000)	(572,480)	(575,000)		0.00
7579 Other Contributions	(37,969)	(14,201)	(47,500)	(9,532)	25.10%
7591 Street Signs & Numberin	(33,113)	(649)	(4,613)	28,500	-86.07%
7592 Non-Resident Fees	(6,179)	(4,457)	(4,000)	2,179	-35.26%
7593 Sale of Garbage Tags	(85,051)	(78,093)	(70,000)	15,051	-17.70%
7595 Real Estate Recoveries	(10,000)		(10,000)		0.00
7596 Training Revenue	(2,000)		(2,000)		0.00
7597 Region Snowploughing	(5,033)		(5,780)	(747)	14.84%
7598 Misc. Revenue	(241,296)	(200,824)	(241,266)	30	-.01%
7598.02 Compostable Bags		(49,768)	(46,000)	(46,000)	0.00
7598.03 AODA services		(5,646)			0.00
7599 Gain/Loss on Disposal		(139,159)			0.00
7702 Late fees		(150)	(150)	(150)	0.00
7705 Marriage Licences	(73,510)	(62,460)	(76,000)	(2,490)	3.39%
7711.01 Adult Videos-store	(696)	(696)	(716)	(20)	2.87%
7711.02 Adult Videos-pt. of s	(1,104)	(828)	(930)	174	-15.76%
7713.02 Amusemnt Mach-Class	(2,079)	(2,079)	(2,450)	(371)	17.85%
7713.04 Amusemnt Mach-Family	(624)	(624)	(680)	(56)	8.97%
7714.01 Billiards - more tha	(231)	(231)	(250)	(19)	8.03%
7714.02 Billiards-1 to 4 tab	(724)	(955)	(1,000)	(276)	38.12%
7715 Bowling Alleys	(325)	(325)	(335)	(10)	3.05%
7716 Carnival	(400)	(600)	(660)	(260)	65.00%
7720 Auctioneers	(146)	(139)	(160)	(14)	9.59%

2010 Operating Budget Tax Supported with Fire and Library

	2009		2010	Increase/(Decrease)	
	Budget	Actual	Final	\$	%
7722.01 H & P Class B"Sp.Sal	(1,500)	(3,581)	(3,300)	(1,800)	120.00%
7722.03 H & P Class D"Shop.M	(293)	(293)	(350)	(57)	19.45%
7722.04 H & P Class E"Show S	(309)	(309)	(345)	(36)	11.65%
7723 Second Hand Shops	(3,258)	(4,706)	(3,357)	(99)	3.04%
7731.01 Taxi Driver - new	(1,215)	(1,755)	(1,350)	(135)	11.11%
7731.02 Taxi Driver - renewa	(8,991)	(11,178)	(10,530)	(1,539)	17.12%
7731.03 Taxi Driver - Lost I	(25)		(25)		0.00
7731.04 Taxi Driver-Lost Tar	(15)	(15)	(15)		0.00
7731.05 Taxi Sitting Fee	(465)	(1,052)	(800)	(335)	72.04%
7732.01 Taxi Owner License-n	(3,041)	(3,014)	(3,100)	(59)	1.94%
7732.02 Taxi Owner Lic-renew	(22,624)	(22,624)	(25,200)	(2,576)	11.39%
7732.03 Taxi Plate - Lost		(85)			0.00
7733.01 Taxi Broker - new		(431)			0.00
7733.02 Taxi Broker - renewa	(2,155)	(2,155)	(3,000)	(845)	39.21%
7734 Taxi Vehicle Transfer	(2,750)	(2,990)	(1,740)	1,010	-36.73%
7735 Taxi Plate Transfer	(377)	(754)	(400)	(23)	6.17%
7736 Taxi Priority List	(1,210)	(880)	(1,140)	70	-5.79%
7741.01 Refresh.Veh/Cart/Bic	(4,301)	(4,807)	(5,035)	(734)	17.07%
7741.02 Refresh.Veh-Lost Pla	(85)		(85)		0.00
7741.03 Refreshmnt Veh.Trans			(145)	(145)	0.00
7741.04 RV - Change/Add			(50)	(50)	0.00
7742.01 Refreshmnt Veh.Opera	(2,040)	(2,550)	(2,520)	(480)	23.53%
7742.02 Refresh.Veh-Lost Op.	(25)		(25)		0.00
7743 Outdoor Patios	(6,027)	(6,315)	(6,600)	(573)	9.51%
7751.01 News Boxes-per box	(6,458)	(2,960)	(6,000)	458	-7.10%
7761 Raffle Licences	(2,100)	(456)	(500)	1,600	-76.19%
7762 Nevada Licences	(9,688)	(4,333)	(4,000)	5,688	-58.71%
7763 Bingo Licences	(204,517)	(167,200)	(237,000)	(32,483)	15.88%
7764 Accessory Dwelling Unit	(5,000)	(6,650)	(3,500)	1,500	-30.00%
7764.01 ADU Replacement Plat		(10)	(10)	(10)	0.00
7771 Misc. Revenue-Clerk's	(108)		(108)		0.00

2010 Operating Budget Tax Supported with Fire and Library

	2009		2010	Increase/(Decrease)	
	Budget	Actual	Final	\$	%
7772 F.O.I. Revenues	(538)	(610)	(538)		0.00
7773 Liquor Licence Applicat	(753)	(375)	(700)	53	-7.10%
7774 Commissioning of Docume	(1,000)	(932)	(1,000)		0.00
7778 Certification of Docume	(100)	(19)	(100)		0.00
7780 Birth Registrations	(15,500)	(14,933)		15,500	-100.00%
7781 Death Registrations	(9,149)	(10,050)	(10,200)	(1,051)	11.48%
7782 Filming Permits	(500)		(500)		0.00
8011 YRT Tickets/Passes		(1,321)	(1,000)	(1,000)	0.00
8012 YRT Commission		(554)			0.00
8211 User Group Tickets		(546)			0.00
8212 Excursion revenues	(20,000)	(25,878)		20,000	-100.00%
8214 Card Activation Fee		(16)	(200)	(200)	0.00
8215 Ticket Printing Revenue	(18,000)	(17,166)	(20,500)	(2,500)	13.89%
8216 Theatre Productions	(11,000)	30,369	(11,000)		0.00
8221 General Admission	(226,540)	(233,685)	(229,000)	(2,460)	1.09%
8222 Season Tickets	(63,960)	(110,732)	(99,900)	(35,940)	56.19%
8224 Lessons 14 & Under	(475,000)	(483,353)	(565,000)	(90,000)	18.95%
8225 Lessons 15 & Over	(4,500)	(14,008)	(7,500)	(3,000)	66.67%
8226 Advanced Lessons	(60,000)	(70,160)	(60,000)		0.00
8227 Aquatic Buyback	(54,000)	(34,438)	(76,000)	(22,000)	40.74%
8228 Aquabics	(27,000)	(35,106)	(27,000)		0.00
8229 Special Event Revenue	(109,573)	(23,584)	(68,100)	41,473	-37.85%
8231 Ice Time Sales-Youth	(1,783,280)	(1,415,138)	(1,744,000)	39,280	-2.20%
8232 Ice Time Sales-Adult	(489,700)	(375,346)	(415,000)	74,700	-15.25%
8235 Public Skating	(80,500)	(89,078)	(77,500)	3,000	-3.73%
8241 Childrens' Programs	(603,000)	(493,284)	(606,500)	(3,500)	.58%
8242 Adults' Programs	(127,200)	(135,591)	(135,990)	(8,790)	6.91%
8243 Special Lessons & Progr	(53,000)	(84,986)	(52,000)	1,000	-1.89%
8244 Community Use of School	(22,779)	(25,013)	(25,000)	(2,221)	9.75%
8246 Senior Citizen Programs	(75,500)	(71,387)	(76,000)	(500)	.66%
8247 Memberships	(56,000)	(43,426)	(47,000)	9,000	-16.07%

2010 Operating Budget Tax Supported with Fire and Library

	2009		2010	Increase/(Decrease)	
	Budget	Actual	Final	\$	%
8251 Flood Light Rentals	(2,500)	(2,295)	(2,500)		0.00
8252 Hall Rentals	(266,000)	(273,630)	(255,000)	11,000	-4.14%
8255 Gym Rentals		(154)			0.00
8255.01 Gym Rentals-Adult	(5,000)		(10,000)	(5,000)	100.00%
8255.02 Gym Rentals-Youth		(11,822)			0.00
8257 Floor Rentals - Youth	(67,000)	(77,111)	(75,600)	(8,600)	12.84%
8258 Lockers		(2,363)			0.00
8259 Rentals	(175,500)	(100,824)	(192,300)	(16,800)	9.57%
8262 Adult User Fees	(30,000)	(29,706)	(30,000)		0.00
8263 Youth User Fees	(115,000)	(124,761)	(115,000)		0.00
8264 Ice & Bar Supplies	(3,000)	(2,775)	(3,000)		0.00
8265 Tournament Fees	(1,500)	(34,777)	(15,000)	(13,500)	900.00%
8266 Concession Sales	(28,000)	(20,324)	(28,000)		0.00
8268 Concession Contract	(107,000)	(111,609)	(92,000)	15,000	-14.02%
8269 Soft Drink Contract	(36,000)	(15,000)	(36,000)		0.00
8292 C.I.F. Capital/Other Re	(75,000)	(58,986)	(75,000)		0.00
8294 Advertising Revenue	(154,000)	(100,183)	(156,500)	(2,500)	1.62%
8295 S.O.C.A.N.	(1,530)	(955)	(1,000)	530	-34.64%
8296 Tree Planting Program	(7,283)	(958)	(7,500)	(217)	2.98%
8297 Region Boulevards	(63,197)	(60,121)	(59,000)	4,197	-6.64%
8299 Other Revenue	(40,200)	(3,872)	(107,500)	(67,300)	167.41%
8302 Theatre 2		(5,155)			0.00
8308 Theatre 8		3,092			0.00
8310 Theatre 10		7,756			0.00
8313 Theatre 13		10			0.00
8315 Theatre 15		(2,028)			0.00
8316 Theatre 16		(193)			0.00
8322 Theatre 22		(1)			0.00
8326 Theatre 26		450			0.00
8328 Theatre 28		(220)			0.00
8333 Theatre 33		(5,964)			0.00

2010 Operating Budget Tax Supported with Fire and Library

	<u>2009</u>		<u>2010</u>	<u>Increase/(Decrease)</u>	
	<u>Budget</u>	<u>Actual</u>	<u>Final</u>	<u>\$</u>	<u>%</u>
8340 Theatre 40		4,419			0.00
8341 Theatre 41		4,076			0.00
8342 Theatre 42		2,026			0.00
8343 Theatre 43		(14,644)			0.00
8345 Theatre 45		55			0.00
8353 Theatre 53		(145)			0.00
8355 Theatre 55		(150)			0.00
8357 Theatre 57		(13,507)			0.00
8359 Theatre 59		44			0.00
8360 Theatre 60		(24)			0.00
8611 Fees & Service Charge R	(15,000)	(15,585)	(16,000)	(1,000)	6.67%
8612 Research Fees			(100)	(100)	0.00
8613 On-line fees	(15,000)	(10,298)	(15,000)		0.00
8614 Theatre set-up fee	(3,000)	(980)	(2,500)	500	-16.67%
REV Revenues	<u>(57,766,598)</u>	<u>(55,771,222)</u>	<u>(60,335,359)</u>	<u>(2,568,761)</u>	<u>4.45%</u>
NET EXPENDITURE	<u>1</u>	<u>(5,141,401)</u>	<u>(0)</u>	<u>(1)</u>	<u>-103.85%</u>

2010 Operating Budget
Commission - Mayor and Council

	2009		2010	Net Change	
	Budget	Projection	Budget	\$	% fav.(unfav.)
Expenses:	999,827	999,827	1,091,070	91,243	-9.13%
Revenues:			64,175	64,175	n/a
Sub-Total	999,827	999,827	1,026,895	27,068	-2.71%
Allocations	(999,827)	(999,827)	(1,091,070)	(91,243)	9.13%
Net Expenditures	-	-	(64,175)	(64,175)	n/a

2010 Operating Budget Members of Council

	2009		2010	Increase/(Decrease)	
	Budget	Actual	Final	\$	%
EXP Expenses					
4012 Mayor's Salary	66,141	54,292	67,133	992	1.50%
4013 Regional Councillor's S	44,094	37,426	44,755	661	1.50%
4015 Councillors' Salaries	274,824	216,479	306,612	31,788	11.57%
4017 Severance provision	42,982	25,067	43,627	645	1.50%
4021 Regular Salaries & Wage	264,235	222,459	268,199	3,964	1.50%
4025 Overtime	300		303	3	1.00%
4031 Casual/Seasonal Wage	2,000	2,178		(2,000)	-100.00%
4035 Regular Part-Time Wage			12,100	12,100	0.00
4099 Car Allowance	41,676	29,794	42,302	625	1.50%
4109 Direct Payroll Benefits	149,981	143,017	171,995	22,014	14.68%
4202 Books	203		200	(3)	-1.42%
4213 Licences		74			0.00
4216 Stationery & Office Sup	7,299	3,266	6,869	(430)	-5.89%
4217 Photocopier Lease & Sup	5,730	3,186	6,120	390	6.81%
4268 Sundry Expenses	4,459	2,766	4,459		0.00
4269 Misc.	649	69	632	(17)	-2.54%
4284 Economic Development	2,008	750	2,008		0.00
4286 Promotion Fund	10,294	150	10,294		0.00
4286.01 Promotion - Ward 1	1,759	4,305	1,759		0.00
4286.02 Promotion - Ward 2	1,759	1,691	1,759		0.00
4286.03 Promotion - Ward 3	1,759	1,319	1,759		0.00
4286.04 Promotion - Ward 4	1,759	705	1,759		0.00
4286.05 Promotion - Ward 5	1,759	3,038	1,759		0.00
4286.06 Promotion - Ward 6	1,759	605	1,759		0.00
4286.07 Promotion - Ward 7	1,759	1,634	1,759		0.00
4286.08 Promotion-Other Expe		8,334			0.00
4286.11 Promotion - Mayor		4,283			0.00
4286.12 Promotion - Reg.Cncl	2,728	3,049	2,728		0.00
4288 Community Account	7,238	4,891	7,238		0.00
4299 Capital Acquisitions	2,377	421	2,329	(49)	-2.05%

2010 Operating Budget Members of Council

	2009		2010	Increase/(Decrease)	
	Budget	Actual	Final	\$	%
4304 Communications	1,204	10,485	1,240	36	3.00%
4304.01 Communications-Ward	1,204	(915)	1,200	(4)	-.33%
4304.02 Communications-Ward	1,204	(915)	1,200	(4)	-.33%
4304.03 Communications-Ward	1,204	(915)	1,200	(4)	-.33%
4304.04 Communications-Ward	1,204	(915)	1,200	(4)	-.33%
4304.05 Communications-Ward	1,204		1,200	(4)	-.33%
4304.06 Communications-Ward	1,204	(915)	1,200	(4)	-.33%
4304.07 Communications-Ward	1,204		1,200	(4)	-.33%
4435.06 Inaugural expenses			18,900	18,900	0.00
4471.01 Mileage - Ward 1	121		121		0.00
4471.02 Mileage - Ward 2	121		121		0.00
4471.03 Mileage - Ward 3	121		121		0.00
4471.04 Mileage - Ward 4	121		121		0.00
4471.05 Mileage - Ward 5	121	120	121		0.00
4471.06 Mileage - Ward 6	121		121		0.00
4471.07 Mileage - Ward 7	121		121		0.00
4471.08 Mileage-Staff	197	23	197		0.00
4471.11 Mileage - Mayor	3,313	661	3,313		0.00
4471.12 Mileage - Reg.Cnclr	290	277	290		0.00
4472 Memberships & Subscript	1,590	213	1,211	(378)	-23.79%
4474 Training	1,838		2,968	1,130	61.47%
4478.01 Professional Develop	3,568		3,568		0.00
4478.02 Professional Develop	3,568	2,759	3,568		0.00
4478.03 Professional Develop	3,568		3,568		0.00
4478.04 Professional Develop	3,568		3,568		0.00
4478.05 Professional Develop	3,568	1,229	3,568		0.00
4478.06 Professional Develop	3,568	2,028	3,568		0.00
4478.07 Professional Develop	3,568	285	3,568		0.00
4478.08 Conf/Sem-Staff		696			0.00
4478.11 Professional Develop	3,568	325	3,568		0.00
4478.12 Professional Develop	3,568		3,568		0.00

2010 Operating Budget Members of Council

	<u>2009</u>		<u>2010</u>	<u>Increase/(Decrease)</u>	
	<u>Budget</u>	<u>Actual</u>	<u>Final</u>	<u>\$</u>	<u>%</u>
4483 Computer Purchase Incen	400		1,299	899	224.39%
4666 Vehicle Lease	8,076	7,654	8,076		0.00
EXP Expenses	<u>999,827</u>	<u>797,431</u>	<u>1,091,070</u>	<u>91,242</u>	<u>9.13%</u>
INT Inter-Departmental Charges					
5151 Information Technology	144,648	120,540	145,934	1,286	.89%
5152 Municipal Offices	50,831	42,359	48,749	(2,082)	-4.10%
5153 Human Resources	11,225	9,354	11,776	551	4.91%
5155 Insurance	6,721	5,601	8,110	1,389	20.66%
5157 Communications	51,888	43,240	54,505	2,617	5.04%
5158 Governance	(1,332,749)	(1,110,624)	(1,428,196)	(95,447)	7.16%
5159 Corporate Overhead	46,928	39,107	46,087	(841)	-1.79%
5162 Treasury Services	20,680	17,233	21,965	1,285	6.21%
INT Inter-Departmental Charges	<u>(999,828)</u>	<u>(833,190)</u>	<u>(1,091,070)</u>	<u>(91,242)</u>	<u>9.13%</u>
REV Revenues					
7542 From Reserve Fund			(50,000)	(50,000)	0.00
7545 From Reserves			(14,175)	(14,175)	0.00
REV Revenues			<u>(64,175)</u>	<u>(64,175)</u>	<u>0.00</u>
NET EXPENDITURE	<u>(0)</u>	<u>(35,759)</u>	<u>(64,175)</u>	<u>(64,175)</u>	<u>*****</u>

2010 Operating Budget
Commission - CAO's Office

	2009		2010	Net Change	
	Budget	Projection	Budget	\$	% fav.(unfav.)
Expenses:	2,352,227	2,352,227	2,388,449	36,222	-1.54%
Revenues:	111,010	111,010	115,410	4,400	3.96%
Sub-Total	2,241,217	2,241,217	2,273,039	31,822	-1.42%
Allocations	(2,130,309)	(2,130,309)	(2,348,603)	(218,294)	10.25%
Net Expenditures	110,908	110,908	(75,564)	(186,472)	168.13%

2010 Operating Budget CAO's Office

	2009		2010	Increase/(Decrease)	
	Budget	Actual	Final	\$	%
EXP Expenses					
4011 Management Salaries	506,719	364,608	523,275	16,556	3.27%
4021 Regular Salaries & Wage	821,934	515,023	834,263	12,329	1.50%
4025 Overtime	10,858	933	7,020	(3,838)	-35.35%
4031 Casual/Seasonal Wage	44,446	154,017	7,526	(36,920)	-83.07%
4034 Contract Wages			70,000	70,000	0.00
4035 Regular Part-Time Wage			39,973	39,973	0.00
4103 C.P.P.	835,000	784,914	870,000	35,000	4.19%
4104 E.I.	395,000	366,044	410,000	15,000	3.80%
4105 O.M.E.R.S.	2,060,000	1,647,486	2,266,000	206,000	10.00%
4106 WSIB	510,000	332,579	467,500	(42,500)	-8.33%
4109 Direct Payroll Benefits	311,643	222,012	352,139	40,496	12.99%
4131 Life Insurance	63,600	43,046	63,600		0.00
4132 L.T.D.	193,000	144,694	202,300	9,300	4.82%
4133 A.D. & D.	12,600	8,925	13,860	1,260	10.00%
4141 Employer Health Tax	590,000	457,451	610,000	20,000	3.39%
4142 Major Medical/Vision	1,138,000	896,412	1,265,490	127,490	11.20%
4143 Dental Plan	505,000	381,857	555,500	50,500	10.00%
4144 Influenza Shots	538		538		0.00
4145.01 HCSA-Age 65+			4,880	4,880	0.00
4145.02 HCSA-Contract			4,880	4,880	0.00
4151 E.A.P.	32,889	20,021	32,889		0.00
4152 Recognition Program		(576)			0.00
4152.01 LT Service Awards	8,700		10,000	1,300	14.94%
4152.02 Recognition	24,381		24,381		0.00
4152.03 PEEC Recognition	2,500		250	(2,250)	-90.00%
4164 Benefit Fees	2,691	2,264	2,691		0.00
4177 Provision for Future Be		36,183			0.00
4199 Allocation of Benefits	(6,935,997)	(5,346,578)	(7,469,277)	(533,280)	7.69%
4202 Books	2,500	1,166	2,450	(50)	-2.00%
4203 Reference/Training Mate	6,478	2,266	5,978	(500)	-7.72%

2010 Operating Budget CAO's Office

	2009		2010	Increase/(Decrease)	
	Budget	Actual	Final	\$	%
4213 Licences	150	74	150		0.00
4216 Stationery & Office Sup	6,588	4,154	5,779	(809)	-12.28%
4217 Photocopier Lease & Sup	8,510	7,894	9,935	1,425	16.75%
4265 Staff Appreciation	579	432	579		0.00
4269 Misc.	6,920	3,916	6,755	(165)	-2.38%
4278 Equipment Repairs & Mai	2,000		2,000		0.00
4283 Reception Expenses	869	436	869		0.00
4284 Economic Development	2,413	1,594	2,413		0.00
4299 Capital Acquisitions	5,396	92	5,243	(153)	-2.84%
4302 Telephone	200	437	300	100	50.00%
4404 Consulting Services	109,464	41,825	109,464		0.00
4404.02 Performance Mgmt.Con	48,250		48,250		0.00
4418 Advertising	116,687	69,631	116,687		0.00
4425 Education/Corp.Tuition	13,172	3,252	13,172		0.00
4428 NEER Support	10,000	1,510	10,000		0.00
4429 Book Lending Services	2,179		2,245	66	3.05%
4466 Wellness Program	25,100	24,765	26,500	1,400	5.58%
4471 Mileage/Parking/Tolls	5,404	1,878	4,995	(409)	-7.57%
4472 Memberships & Subscript	9,011	7,086	8,441	(570)	-6.33%
4474 Training	9,591	8,003	16,184	6,592	68.73%
4475 Organizational Training	62,725	42,079	62,725		0.00
4476 Media Relations	2,413	330	2,413		0.00
4477 Health & Safety Certifi	1,448		1,448		0.00
4478 Conferences & Seminar F	13,027	7,565	17,300	4,273	32.81%
4483 Computer Purchase Incen	1,062		1,062		0.00
4487 Corporate Identity Prog	4,016	2,396	4,016		0.00
4488 Communications	12,236	4,447	12,386	150	1.23%
4489 Communications Audit	1,506		1,506		0.00
4496 Strategic Planning	19,300			(19,300)	-100.00%
4497 Annual Report	14,475	15,095	15,000	525	3.63%
4666 Vehicle Lease	8,530	7,838	8,530		0.00

2010 Operating Budget CAO's Office

	<u>2009</u>		<u>2010</u>	<u>Increase/(Decrease)</u>	
	<u>Budget</u>	<u>Actual</u>	<u>Final</u>	<u>\$</u>	<u>%</u>
4911 Transfer to Capital	2,530	2,108		(2,530)	-100.00%
4923 Transfer To Reserves			10,000	10,000	0.00
4924 Transfer to LTD Reserve	684,000	515,163	684,000		0.00
EXP Expenses	<u>2,352,227</u>	<u>1,808,747</u>	<u>2,388,449</u>	<u>36,222</u>	<u>1.54%</u>
INT Inter-Departmental Charges					
5151 Information Technology	231,011	192,509	234,215	3,204	1.39%
5152 Municipal Offices	73,467	61,223	70,459	(3,008)	-4.09%
5153 Human Resources	(1,151,936)	(959,947)	(1,276,535)	(124,599)	10.82%
5155 Insurance	14,019	11,683	17,961	3,942	28.12%
5157 Communications	(505,730)	(421,442)	(545,054)	(39,324)	7.78%
5158 Governance	223,041	185,868	232,197	9,156	4.11%
5159 Corporate Overhead	(1,083,960)	(903,300)	(1,154,689)	(70,729)	6.53%
5161 Accounting	25,772	21,477	25,735	(37)	-.14%
5162 Treasury Services	44,007	36,673	47,108	3,101	7.05%
INT Inter-Departmental Charges	<u>(2,130,309)</u>	<u>(1,775,257)</u>	<u>(2,348,603)</u>	<u>(218,294)</u>	<u>10.25%</u>
REV Revenues					
7446.01 Labour Recoveries	10,000		10,000		0.00
7542 From Reserve Fund	(51,010)	(26,010)	(52,410)	(1,400)	2.74%
7545 From Reserves	(67,000)	(47,500)	(70,000)	(3,000)	4.48%
7596 Training Revenue	(2,000)		(2,000)		0.00
7598 Misc. Revenue	(1,000)	(892)	(1,000)		0.00
REV Revenues	<u>(111,010)</u>	<u>(74,402)</u>	<u>(115,410)</u>	<u>(4,400)</u>	<u>3.96%</u>
NET EXPENDITURE	<u>110,908</u>	<u>(40,912)</u>	<u>(75,564)</u>	<u>(186,472)</u>	<u>-168.13%</u>

2010 Operating Budget
Commission - General Government

	2009		2010	Net Change	
	Budget	Projection	Budget	\$	% fav.(unfav.)
Expenses:	862,241	912,241	1,160,416	298,175	-34.58%
Revenues:	4,081,820	4,016,820	4,041,400	(40,420)	-0.99%
Sub-Total	(3,219,579)	(3,104,579)	(2,880,984)	338,595	-10.52%
Allocations	(927,578)	(927,578)	(390,896)	536,682	-57.86%
Net Expenditures	(4,147,157)	(4,032,157)	(3,271,880)	875,277	-21.11%

2010 Operating Budget Corporate General Government

	2009		2010	Increase/(Decrease)	
	Budget	Actual	Final	\$	%
EXP Expenses					
4022 Hiring Gaps	(50,000)			50,000	-100.00%
4251 Coffee Supplies	22,742	16,740	24,000	1,258	5.53%
4265 Staff Appreciation	3,937	1,722	4,000	63	1.60%
4268 Sundry Expenses	27,020	18,825	27,020		0.00
4269 Misc.		562			0.00
4402 Audit Fees	70,186	64,001	70,000	(186)	-.27%
4404 Consulting Services	73,155	43,090	75,000	1,845	2.52%
4404.12 Property Analysis-Su		25,306			0.00
4417.01 Enviro Fund-Ward 1	1,862		1,862		0.00
4417.02 Enviro Fund-Ward 2	1,862	1,726	1,862		0.00
4417.03 Enviro Fund-Ward 3	1,862	500	1,862		0.00
4417.04 Enviro Fund-Ward 4	1,862	2,235	1,862		0.00
4417.05 Enviro Fund-Ward 5	1,862	795	1,862		0.00
4417.06 Enviro Fund-Ward 6	1,862	1,500	1,862		0.00
4417.07 Enviro Fund-Ward 7	1,862	28	1,862		0.00
4417.08 Enviro Fund-Town	1,862	1,862	1,862		0.00
4472 Memberships & Subscript	12,180	10,381	14,000	1,820	14.94%
4487 Corporate Identity Prog	24,125		25,000	875	3.63%
4641 Taxes W/O-Section 354	10,000	1,414	10,000		0.00
4642 Taxes Cancelled-Sctn 35	50,000		60,000	10,000	20.00%
4643 Taxes Reduced-ARB/OMB	400,000	312,069	250,000	(150,000)	-37.50%
4645 Vacancy Rebates	200,000	202,358	250,000	50,000	25.00%
4647 Rebates-Charities	200,000	147,884	200,000		0.00
4648.01 Elderly Tax Assistan	10,000	14,208	20,000	10,000	100.00%
4648.02 Tax Pen/Int Assistan	10,000	11,535	15,000	5,000	50.00%
4649 Taxes W/O-Recovered	(712,000)	(614,938)	(645,000)	67,000	-9.41%
4662 Contingency Account	50,000	26,852	50,000		0.00
4664 Comparables	20,000		10,000	(10,000)	-50.00%
4665 Heritage Tax Rebate	10,000	6,033	10,000		0.00
4911 Transfer to Capital			204,000	204,000	0.00

2010 Operating Budget Corporate General Government

	2009		2010	Increase/(Decrease)	
	Budget	Actual	Final	\$	%
4923 Transfer to Reserves	75,000	137,500	75,000		0.00
4925 Transfer to Environment	341,000	284,167	372,000	31,000	9.09%
4926 Tsf.to Green Fund			25,000	25,000	0.00
4932 Amortization		(83,307)			0.00
5105 Inter-Depart Labour Cos		540	500	500	0.00
5107 Inter-Depart Material C		900			0.00
EXP Expenses	862,241	636,487	1,160,416	298,175	34.58%
INT Inter-Departmental Charges					
4198 Economic Increase	75,000		315,000	240,000	320.00%
5159 Corporate Overhead	(1,003,656)	(836,380)	(706,457)	297,199	-29.61%
5162 Treasury Services	1,078	898	561	(517)	-47.96%
INT Inter-Departmental Charges	(927,578)	(835,482)	(390,896)	536,682	-57.86%
REV Revenues					
7419 Other Grant	(2,400)		(2,400)		0.00
7526 Tax Penalty/Interest	(771,000)	(891,669)	(771,000)		0.00
7531 Bank Interest	(200,420)	(89,205)	(135,000)	65,420	-32.64%
7532 Loan Interest	(13,000)	(4,094)	(13,000)		0.00
7535 Investment Income	(1,450,000)		(1,450,000)		0.00
7536 Rent/Interest-Hydro Hol	(1,645,000)	(1,233,750)	(1,645,000)		0.00
7541 From Growth Fund			(25,000)	(25,000)	0.00
7599 Gain/Loss on Disposal		(136,908)			0.00
REV Revenues	(4,081,820)	(2,355,626)	(4,041,400)	40,420	-.99%
NET EXPENDITURE	(4,147,157)	(2,554,621)	(3,271,880)	875,277	-21.11%

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2010 Operating Budget

Commission - Corporate and Financial Services

	2009		2010	Net Change	
	Budget	Projection	Budget	\$	% fav(unfav.)
Expenses:	7,286,651	7,236,651	7,833,732	547,081	-7.51%
Revenues:	783,728	783,728	1,163,599	379,871	48.47%
Sub-Total	6,502,923	6,452,923	6,670,133	167,210	-2.57%
Allocations	(6,198,030)	(6,198,030)	(6,407,930)	(209,900)	3.39%
Net Expenditures	304,893	254,893	262,203	(42,690)	14.00%

2010 Operating Budget Corporate and Financial Services

	2009		2010	Increase/(Decrease)	
	Budget	Actual	Final	\$	%
EXP Expenses					
4011 Management Salaries	622,727	504,611	642,621	19,894	3.19%
4021 Regular Salaries & Wage	2,520,815	1,914,607	2,649,534	128,719	5.11%
4024 Standby/Callback	6,134	4,029	6,226	92	1.50%
4025 Overtime	22,886	8,844	26,503	3,617	15.80%
4031 Casual/Seasonal Wage	474,508	405,487	25,492	(449,016)	-94.63%
4035 Regular Part-Time Wage			399,014	399,014	0.00
4109 Direct Payroll Benefits	767,651	612,648	880,994	113,343	14.76%
4202 Books	3,706	1,798	4,156	450	12.14%
4211 Marriage Licences	29,100	19,200	29,100		0.00
4212 Taxi & Misc. Licences	2,000	1,368	2,000		0.00
4213 Licences	1,873	605	1,873		0.00
4216 Stationery & Office Sup	65,223	39,211	65,033	(190)	-.29%
4217 Photocopier Lease & Sup	44,200	31,934	45,600	1,400	3.17%
4235 Records Management	2,895	460	4,000	1,105	38.17%
4269 Misc.	9,956	8,649	10,150	195	1.95%
4278 Equipment Repairs & Mai	19,630	6,283	14,630	(5,000)	-25.47%
4278.05 CC Equipment & Repai		8,270	2,000	2,000	0.00
4281 Election			260,000	260,000	0.00
4299 Capital Acquisitions	22,940	15,309	22,940		0.00
4302 Telephone	293,804	190,273	302,618	8,814	3.00%
4303 Cell Phone	108,110	64,606	111,354	3,244	3.00%
4404 Consulting Services	24,608	2,340	30,000	5,393	21.91%
4408 Bylaw Enforcement Contr	93,428	69,612	95,514	2,086	2.23%
4411 Postage, Freight & Mach	71,785	74,955	101,785	30,000	41.79%
4413 Printing & Mailing of B	30,880	23,112	30,880		0.00
4418 Advertising	301		301		0.00
4421 Insurance & Adjusting F	25,030	15,890	25,030		0.00
4422 Allocation - Insurance	(252,088)	(212,687)	(252,088)		0.00
4423 Insurance Claim Costs	40,159	16,999	40,159		0.00
4424 Insurance-Legal Fees	34,451	12,776	34,451		0.00

2010 Operating Budget Corporate and Financial Services

	2009		2010	Increase/(Decrease)	
	Budget	Actual	Final	\$	%
4425 Education/Corp.Tuition	20,748	12,765	20,748		0.00
4435.04 Wedding ceremony exp		940	500	500	0.00
4435.05 Access. training exp		332			0.00
4439 Temporary Assistance		2,000			0.00
4442 Other Fees	520		520		0.00
4444 Animal Shelter Contract	79,483	52,324	80,500	1,017	1.28%
4449 Commission on Licences	7,283	8,224	7,283		0.00
4457.01 Insurance-Premiums	638,010	622,554	650,000	11,990	1.88%
4458 Committee Fees	1,040	350	1,040		0.00
4467 Collection Charges	1,000	(145)	1,000		0.00
4471 Mileage/Parking/Tolls	16,866	9,309	15,901	(965)	-5.72%
4472 Memberships & Subscript	45,034	12,326	49,660	4,626	10.27%
4474 Training	19,620	6,385	29,096	9,476	48.30%
4478 Conferences & Seminar F	21,818	12,677	33,639	11,821	54.18%
4479 Accessibility Committee	2,413	1,032	2,413		0.00
4481 Computer Hardware	67,626	53,996	68,979	1,353	2.00%
4482 Computer Software	321,771	314,120	328,106	6,335	1.97%
4483 Computer Purchase Incen	3,185	2,529	3,185	1	.02%
4485 Web Page Development	15,000	2,325	15,000		0.00
4486 Web Page Maintenance	15,200	136	15,200		0.00
4612 Bank Charges	61,000	30,188	35,000	(26,000)	-42.62%
4663 Write-Offs	500		500		0.00
4668 Cash Over/Short		(7)			0.00
4784 Misc. L.A.C.A.C.	1,158	1,979	1,158		0.00
4922 Transfer to Reserve Fun	65,000	54,167	65,000		0.00
4936 Asset Replacement Fund	807,980	673,317	807,980		0.00
5020 DAAP Cost Recovery	(12,314)	(10,262)	(12,681)	(367)	2.98%
5105 Inter-Depart Labour Cos		1,254	2,136	2,136	0.00
EXP Expenses	7,286,651	5,706,009	7,833,732	547,082	7.51%

2010 Operating Budget Corporate and Financial Services

	2009		2010	Increase/(Decrease)	
	Budget	Actual	Final	\$	%
INT Inter-Departmental Charges					
4198 Payroll Burden		28			0.00
4791 Clerical & Administrati	(3,696)	(3,080)	(3,696)		0.00
4881 Transfer of Admin. Cost	(242,632)	(202,193)	(249,910)	(7,278)	3.00%
4884 Share of Commissioners'		0			0.00
5151 Information Technology	(2,570,594)	(2,142,161)	(2,689,904)	(119,310)	4.64%
5152 Municipal Offices	249,782	208,152	250,968	1,186	.47%
5153 Human Resources	(283,627)	(236,356)	(280,445)	3,182	-1.12%
5155 Insurance	(437,473)	(364,561)	(444,065)	(6,592)	1.51%
5156 Purchasing	(795,661)	(663,051)	(814,893)	(19,232)	2.42%
5157 Communications	32,430	27,025	34,066	1,636	5.04%
5158 Governance	(123,291)	(102,743)	(143,998)	(20,707)	16.80%
5159 Corporate Overhead	356,784	297,320	262,600	(94,184)	-26.40%
5160 Customer Service Centre	(591,291)	(492,743)	(565,009)	26,282	-4.44%
5161 Accounting	(944,606)	(787,172)	(954,125)	(9,519)	1.01%
5162 Treasury Services	(844,155)	(703,462)	(809,519)	34,636	-4.10%
	(6,198,030)	(5,164,997)	(6,407,930)	(209,900)	3.39%
REV Revenues					
7421 Federal Grant		(3,308)			0.00
7441 Compliance Fees		(4,290)			0.00
7455 Wedding Ceremonies	(20,000)	(19,648)	(21,000)	(1,000)	5.00%
7461 Tax Certificates	(75,000)	(56,220)	(75,000)		0.00
7512 Animal Licences	(105,500)	(129,145)	(125,000)	(19,500)	18.48%
7527 Finance Charges	(12,000)	(46,267)	(20,000)	(8,000)	66.67%
7528 Fines	(8,000)	(225)	(3,000)	5,000	-62.50%
7529 Provision for write off	6,000	26,408	10,000	4,000	66.67%
7542 From Reserve Fund	(5,000)		(265,000)	(260,000)	5200.00
7545 From Reserves	(10,000)	(3,333)	(45,000)	(35,000)	350.00%

2010 Operating Budget Corporate and Financial Services

	2009		2010	Increase/(Decrease)	
	Budget	Actual	Final	\$	%
7598 Misc. Revenue	(158,271)	(103,387)	(157,000)	1,271	-.80%
7598.02 Compostable Bags		(49,768)	(46,000)	(46,000)	0.00
7598.03 AODA services		(3,035)			0.00
7702 Late fees		(150)	(150)	(150)	0.00
7705 Marriage Licences	(73,510)	(60,420)	(76,000)	(2,490)	3.39%
7711.01 Adult Videos-store	(696)	(696)	(716)	(20)	2.87%
7711.02 Adult Videos-pt.of s	(1,104)	(828)	(930)	174	-15.76%
7713.02 Amusemnt Mach-Class	(2,079)	(2,079)	(2,450)	(371)	17.85%
7713.04 Amusemnt Mach-Family	(624)	(624)	(680)	(56)	8.97%
7714.01 Billiards - more tha	(231)	(231)	(250)	(19)	8.03%
7714.02 Billiards-1 to 4 tab	(724)	(955)	(1,000)	(276)	38.12%
7715 Bowling Alleys	(325)	(325)	(335)	(10)	3.05%
7716 Carnival	(400)	(600)	(660)	(260)	65.00%
7720 Auctioneers	(146)	(139)	(160)	(14)	9.59%
7722.01 H & P Class B"Sp.Sal	(1,500)	(3,041)	(3,300)	(1,800)	120.00%
7722.03 H & P Class D"Shop.M	(293)	(293)	(350)	(57)	19.45%
7722.04 H & P Class E"Show S	(309)	(309)	(345)	(36)	11.65%
7723 Second Hand Shops	(3,258)	(4,706)	(3,357)	(99)	3.04%
7731.01 Taxi Driver - new	(1,215)	(1,350)	(1,350)	(135)	11.11%
7731.02 Taxi Driver - renewa	(8,991)	(11,043)	(10,530)	(1,539)	17.12%
7731.03 Taxi Driver - Lost I	(25)		(25)		0.00
7731.04 Taxi Driver-Lost Tar	(15)	(15)	(15)		0.00
7731.05 Taxi Sitting Fee	(465)	(977)	(800)	(335)	72.04%
7732.01 Taxi Owner License-n	(3,041)	(3,014)	(3,100)	(59)	1.94%
7732.02 Taxi Owner Lic-renew	(22,624)	(22,624)	(25,200)	(2,576)	11.39%
7733.01 Taxi Broker - new		(431)			0.00
7733.02 Taxi Broker - renewa	(2,155)	(2,155)	(3,000)	(845)	39.21%
7734 Taxi Vehicle Transfer	(2,750)	(2,210)	(1,740)	1,010	-36.73%
7735 Taxi Plate Transfer	(377)	(754)	(400)	(23)	6.17%
7736 Taxi Priority List	(1,210)	(935)	(1,140)	70	-5.79%
7741.01 Refresh.Veh/Cart/Bic	(4,301)	(4,807)	(5,035)	(734)	17.07%

2010 Operating Budget Corporate and Financial Services

	<u>2009</u>		<u>2010</u>	<u>Increase/(Decrease)</u>	
	<u>Budget</u>	<u>Actual</u>	<u>Final</u>	<u>\$</u>	<u>%</u>
7741.02 Refresh.Veh-Lost Pla	(85)		(85)		0.00
7741.03 Refreshmnt Veh.Trans			(145)	(145)	0.00
7741.04 RV - Change/Add			(50)	(50)	0.00
7742.01 Refreshmnt Veh.Opera	(2,040)	(2,550)	(2,520)	(480)	23.53%
7742.02 Refresh.Veh-Lost Op.	(25)		(25)		0.00
7743 Outdoor Patios	(6,027)	(6,315)	(6,600)	(573)	9.51%
7751.01 News Boxes-per box	(6,458)	(2,960)	(6,000)	458	-7.10%
7761 Raffle Licences	(2,100)	(324)	(500)	1,600	-76.19%
7762 Nevada Licences	(9,688)	(3,719)	(4,000)	5,688	-58.71%
7763 Bingo Licences	(204,517)	(150,013)	(237,000)	(32,483)	15.88%
7764 Accessory Dwelling Unit	(5,000)	(5,780)	(3,500)	1,500	-30.00%
7764.01 ADU Replacement Plat		(10)	(10)	(10)	0.00
7771 Misc. Revenue-Clerk's	(108)		(108)		0.00
7772 F.O.I. Revenues	(538)	(535)	(538)		0.00
7773 Liquor Licence Applicat	(753)	(375)	(700)	53	-7.10%
7774 Commissioning of Docume	(1,000)	(842)	(1,000)		0.00
7778 Certification of Docume	(100)	(5)	(100)		0.00
7780 Birth Registrations	(15,500)	(14,858)		15,500	-100.00%
7781 Death Registrations	(9,149)	(8,975)	(10,200)	(1,051)	11.48%
7782 Filming Permits	(500)		(500)		0.00
8011 YRT Tickets/Passes		1,529			0.00
8012 YRT Commission		(357)			0.00
REV Revenues	<u>(783,728)</u>	<u>(714,016)</u>	<u>(1,163,599)</u>	<u>(379,871)</u>	<u>48.47%</u>
NET EXPENDITURE	<u>304,893</u>	<u>(173,004)</u>	<u>262,204</u>	<u>(42,689)</u>	<u>-14.00%</u>

2010 Operating Budget

Commission - Legal and Development Services

	2009		2010	Net Change	
	Budget	Projection	Budget	\$	% fav(unfav.)
Expenses:	4,599,013	4,574,013	4,689,257	90,244	-1.96%
Revenues:	3,238,350	3,088,350	3,200,172	(38,178)	-1.18%
Sub-Total	1,360,663	1,485,663	1,489,085	128,422	-9.44%
Allocations	1,162,433	1,162,433	1,225,719	63,286	-5.44%
Net Expenditures	2,523,096	2,648,096	2,714,804	191,708	-7.60%

2010 Operating Budget Legal & Development Services

	2009		2010	Increase/(Decrease)	
	Budget	Actual	Final	\$	%
EXP Expenses					
4011 Management Salaries	889,292	574,564	902,457	13,165	1.48%
4021 Regular Salaries & Wage	1,506,268	1,002,157	1,573,602	67,334	4.47%
4022 Hiring Gaps	(100,000)			100,000	-100.00%
4024 Standby/Callback	7,107	122	7,214	107	1.50%
4025 Overtime	11,529	4,505	11,702	173	1.50%
4028 WSIB Reimbursements		(283)			0.00
4031 Casual/Seasonal Wage	109,633	154,994	7,225	(102,408)	-93.41%
4035 Regular Part-Time Wage			85,111	85,111	0.00
4109 Direct Payroll Benefits	564,037	389,870	634,537	70,500	12.50%
4202 Books	7,000	6,269	7,000		0.00
4213 Licences	302	296	302		0.00
4215 Drafting & Printing	36,670	12,223	36,670		0.00
4216 Stationery & Office Sup	12,736	3,263	12,761	25	.20%
4217 Photocopier Lease & Sup	12,078	11,564	12,078		0.00
4223 Parking Supplies	5,906	6,228	5,906		0.00
4226 Building Dept. Supplies	2,395	417	2,395		0.00
4229 Janitorial Supplies	7,874	8,478	7,874		0.00
4232 Fuel for Vehicles	7,803	5,633	7,803		0.00
4261 Uniforms, Clothing	3,734	2,210	3,734		0.00
4263 Registry Office Fees	20,000	10,627	20,000		0.00
4264 Bylaw/Court Expense	1,916	1,020	1,916		0.00
4269 Misc.	13,567	2,367	13,593	26	.19%
4272 Vehicle Repairs & Maint	4,590	5,106	4,590		0.00
4273 Building Repairs & Main	14,974	12,517	14,974		0.00
4274 Electrical Repairs & Mt	3,993	3,041	3,993		0.00
4276 HVAC Repairs & Maintena	14,974	9,320	14,974		0.00
4277 Plumbing Repairs & Mtc.	4,162	1,060	4,162		0.00
4278 Equipment Repairs & Mai	497		497		0.00
4282 Property & Liability In	21,662	18,050	21,668	6	.03%
4284 Economic Development	121,499	88,382	133,649	12,150	10.00%

2010 Operating Budget Legal & Development Services

	2009		2010	Increase/(Decrease)	
	Budget	Actual	Final	\$	%
4286 Promotion Fund	36,947	17,175	30,770	(6,177)	-16.72%
4289 Community Grants Progra	5,035	1,000	7,553	2,518	50.01%
4289.01 Farmers' Market	2,053	2,053	3,080	1,027	50.02%
4299 Capital Acquisitions	28,836	3,348	29,097	262	.91%
4302 Telephone	105		108	3	3.00%
4311 Hydro	123,804	77,408	127,518	3,714	3.00%
4321 Heat	44,365	29,881	45,696	1,331	3.00%
4331 Water	6,291	4,264	6,480	189	3.00%
4403 Janitorial Contract	45,900	29,815	45,900		0.00
4404 Consulting Services	62,725	82,349	63,015	290	.46%
4404.01 General Consulting S	75,000	11,004	75,000		0.00
4404.03 Corporate Brand Deve	2,953		2,953		0.00
4404.21 Maystar Litigation	60,000	145,263		(60,000)	-100.00%
4404.23 Riopelle Litigation	25,000			(25,000)	-100.00%
4404.24 Cody/Brandilane Lit.	25,000			(25,000)	-100.00%
4404.25 Halton Litigation	20,000			(20,000)	-100.00%
4409 Development Coordinatio	57,120	27,466	57,120		0.00
4418 Advertising	36,703	23,761	36,815	112	.31%
4425 Education/Corp.Tuition	4,391		4,961	570	12.98%
4426 Public Education	10,036	833	10,036		0.00
4437.02 Corporate Searches		171			0.00
4439 Temporary Assistance		12,166			0.00
4451 Property Standards Comm	984	150	984		0.00
4452 Real Estate Services	10,000		10,000		0.00
4455 Misc. Property	4,816		4,816		0.00
4456 Property Taxes	10,350	4,929	10,350		0.00
4458 Committee Fees	8,195	2,340	8,195		0.00
4471 Mileage/Parking/Tolls	52,270	26,306	52,309	40	.08%
4472 Memberships & Subscript	18,219	12,782	18,342	123	.68%
4474 Training	4,416	2,560	5,522	1,106	25.05%
4478 Conferences & Seminar F	10,201	2,030	12,916	2,715	26.61%

2010 Operating Budget Legal & Development Services

	2009		2010	Increase/(Decrease)	
	Budget	Actual	Final	\$	%
4483 Computer Purchase Incen	1,737	1,423	2,369	632	36.36%
4488 Communications	1,476		1,476		0.00
4911 Transfer to Capital		21,500			0.00
4922 Transfer to Reserve Fun	54,289	4,500	20,000	(34,289)	-63.16%
4923 Transfer To Reserves		506,207	1,485	1,485	0.00
4936 Asset Replacement Fund	145,684	121,403	145,684		0.00
4959 Loan-Interest	8,211	4,094	8,334	123	1.50%
5009 Recovery of Equipment C		(75)			0.00
5020 DAAP Cost Recovery	265,313	221,094	265,680	367	.14%
5105 Inter-Depart Labour Cos	24,392	21,185	22,306	(2,086)	-8.55%
5107 Inter-Depart Material C		1,193			0.00
EXP Expenses	4,599,014	3,755,579	4,689,257	90,243	1.96%
INT Inter-Departmental Charges					
4198 Payroll Burden		17			0.00
5151 Information Technology	536,766	447,391	594,905	58,139	10.83%
5152 Municipal Offices	(518,004)	(431,670)	(508,208)	9,796	-1.89%
5153 Human Resources	105,375	87,812	111,075	5,700	5.41%
5154 Legal Department	(258,381)	(215,318)	(278,432)	(20,051)	7.76%
5155 Insurance	30,631	25,526	37,863	7,232	23.61%
5156 Purchasing	43,461	36,218	43,703	242	.56%
5157 Communications	207,552	172,960	218,021	10,469	5.04%
5158 Governance	541,718	451,432	599,516	57,798	10.67%
5159 Corporate Overhead	246,044	205,037	185,500	(60,544)	-24.61%
5160 Customer Service Centre	147,556	122,963	137,674	(9,882)	-6.70%
5161 Accounting	38,453	32,043	38,396	(57)	-.15%
5162 Treasury Services	41,261	34,385	45,706	4,445	10.77%
INT Inter-Departmental Charges	1,162,433	968,796	1,225,719	63,286	5.44%

2010 Operating Budget Legal & Development Services

	2009		2010	Increase/(Decrease)	
	Budget	Actual	Final	\$	%
REV Revenues					
7021 Commercial-Occupied Tax	(23,721)	(23,728)	(23,721)		0.00
7441 Compliance Fees	(10,375)	(6,816)	(10,375)		0.00
7443 Building Administration	(5,379)	(2,145)	(5,460)	(81)	1.51%
7446 Recoveries	(35,000)	(47,511)	(35,000)		0.00
7452 Committee of Adjustment	(95,352)	(27,693)	(50,000)	45,352	-47.56%
7453 Planning Fees	(300,000)	(113,563)	(300,000)		0.00
7454 Publications & Maps	(2,772)	(1,243)	(2,772)		0.00
7515 Plumbing Inspections	(172,149)	(180,725)	(174,731)	(2,582)	1.50%
7516 Building Permits	(1,000,000)	(1,658,285)	(1,015,000)	(15,000)	1.50%
7521 Parking Infraction Noti	(420,000)	(360,915)	(420,000)		0.00
7522 POA Revenue	(175,000)	(78,348)	(190,000)	(15,000)	8.57%
7528 Fines	(10,375)		(10,375)		0.00
7542 From Reserve Fund	(23,460)	(19,550)	(73,460)	(50,000)	213.13%
7545 From Reserves	(760,813)	(58,237)	(685,324)	75,489	-9.92%
7562 Property Rentals/Leases	(45,478)	(35,208)	(45,478)		0.00
7565 Recovery of Operating C	(29,854)	(14,548)	(29,854)		0.00
7575 From Developers	(26,520)	(5,909)	(26,520)		0.00
7576 For Development Coordin	(30,600)	(9,263)	(30,600)		0.00
7591 Street Signs & Numberin	(3,113)		(3,113)		0.00
7595 Real Estate Recoveries	(10,000)		(10,000)		0.00
7598 Misc. Revenue	(58,389)	(24,160)	(58,389)		0.00
REV Revenues	<u>(3,238,350)</u>	<u>(2,667,848)</u>	<u>(3,200,172)</u>	<u>38,178</u>	<u>-1.18%</u>
NET EXPENDITURE	<u><u>2,523,096</u></u>	<u><u>2,056,528</u></u>	<u><u>2,714,803</u></u>	<u><u>191,707</u></u>	<u><u>7.60%</u></u>

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2010 Operating Budget
Commission - Community Services

	2009		2010	Net Change	
	Budget	Projection	Budget	\$	% fav.(unfav.)
Expenses:	27,659,641	27,659,641	28,425,557	765,916	-2.77%
Revenues:	7,377,689	7,377,689	7,392,863	15,174	0.21%
Sub-Total	20,281,952	20,281,952	21,032,694	750,742	-3.70%
Allocations	5,352,814	5,352,814	5,042,806	(310,008)	5.79%
Net Expenditures	25,634,766	25,634,766	26,075,500	440,734	-1.72%

2010 Operating Budget Community Services

	2009		2010	Increase/(Decrease)	
	Budget	Actual	Final	\$	%
EXP Expenses					
4011 Management Salaries	1,050,050	748,851	1,112,171	62,121	5.92%
4021 Regular Salaries & Wage	6,361,827	4,624,500	7,678,706	1,316,879	20.70%
4022 Hiring Gaps	(150,000)		(150,000)		0.00
4024 Standby/Callback	64,932	29,003	89,190	24,258	37.36%
4025 Overtime	207,698	155,121	311,236	103,538	49.85%
4026 Lieu Time Paid		12,164			0.00
4028 WSIB Reimbursements		(2,543)			0.00
4029 Shift Premium	14,026		14,026		0.00
4031 Casual/Seasonal Wage	2,528,595	2,411,062	2,535,672	7,077	.28%
4035 Regular Part-Time Wage		238	47,122	47,122	0.00
4036 Crossing Guard's Wages			205,312	205,312	0.00
4041 Crossing Guards' Salari	223,697	132,208		(223,697)	-100.00%
4109 Direct Payroll Benefits	1,990,845	1,544,298	2,526,259	535,414	26.89%
4213 Licences	11,577	10,065	11,475	(102)	-.88%
4214 Plan Reproduction & Mat	2,606	2,172	2,606		0.00
4216 Stationery & Office Sup	47,400	25,575	48,160	760	1.60%
4217 Photocopier Lease & Sup	37,346	36,821	39,235	1,889	5.06%
4222 Materials & Supplies	538,838	319,192	562,548	23,710	4.40%
4228 Ticket Printing Expense	6,000	676	6,000		0.00
4229 Janitorial Supplies	92,343	51,371	112,818	20,475	22.17%
4231 Machine Oil & Fuel	160,998	91,677	158,810	(2,188)	-1.36%
4233 Concession Supplies	18,500	9,303	19,500	1,000	5.41%
4236 Program & Project Costs	10,500	3,904	11,000	500	4.76%
4237 Water Treatment Chemica	45,323	41,751	46,400	1,077	2.38%
4239 Signs	1,000	874	1,997	997	99.70%
4244 Misc. Tools & Materials	37,581	20,035	35,651	(1,930)	-5.14%
4245 Blue Boxes	21,400	13,284	21,400		0.00
4247 Composters	15,000	17,234	15,000		0.00
4248 Containers for Institut	1,743		1,743		0.00
4251 Coffee Supplies	3,040	1,814	3,240	200	6.59%

2010 Operating Budget Community Services

	2009		2010	Increase/(Decrease)	
	Budget	Actual	Final	\$	%
4253 Horticultural Supplies	34,740	33,308	34,740		0.00
4261 Uniforms, Clothing	100,330	67,570	100,489	159	.16%
4262 Survey & Field	3,860		3,860		0.00
4266 Tree Planting Program	7,000	107	7,000		0.00
4267 Rental Equipment	1,600	1,142	2,000	400	25.00%
4269 Misc.	38,515	15,001	41,576	3,061	7.95%
4271 Parking Lot Maintenance	21,959	18,230	22,400	441	2.01%
4272 Vehicle Repairs & Maint	184,266	107,793	181,230	(3,036)	-1.65%
4273 Building Repairs & Main	335,019	211,253	312,977	(22,042)	-6.58%
4274 Electrical Repairs & Mt	69,473	43,493	60,599	(8,874)	-12.77%
4276 HVAC Repairs & Maintena	96,850	81,993	140,600	43,750	45.17%
4277 Plumbing Repairs & Mtc.	45,786	32,530	48,740	2,954	6.45%
4278 Equipment Repairs & Mai	76,916	25,122	77,928	1,012	1.32%
4278.03 Refrigeration Repair		40,589	35,000	35,000	0.00
4282 Property & Liability In	125,677	104,723	124,156	(1,522)	-1.21%
4286 Promotion Fund	6,055	455	16,055	10,000	165.15%
4287 Volunteer Appreciation	2,953		3,000	47	1.60%
4289 Community Grants Progra	45,161	35,719	45,161		0.00
4291 Museum Acquisitions	965	(20)	965		0.00
4292 Exhibit Expense	2,895	3,028	2,895		0.00
4293 Conservation Expense	1,969	1,440	1,969		0.00
4294 Appraisals of Artifacts	492	50	500	8	1.60%
4298 Emergency Maintenance F		356			0.00
4299 Capital Acquisitions	17,863	9,197	17,235	(628)	-3.52%
4302 Telephone	26,514	8,665	20,650	(5,864)	-22.12%
4303 Cell Phone	1,159	1,306	1,200	41	3.54%
4311 Hydro	1,837,474	1,316,164	1,924,441	86,967	4.73%
4312 Operations & Maintenanc	449,000	168,059	454,000	5,000	1.11%
4321 Heat	540,303	306,527	566,355	26,052	4.82%
4331 Water	121,726	92,696	141,966	20,240	16.63%
4403 Janitorial Contract	218,360	113,498	218,898	538	.25%

2010 Operating Budget Community Services

	2009		2010	Increase/(Decrease)	
	Budget	Actual	Final	\$	%
4404 Consulting Services	37,249	81,504	37,780	531	1.43%
4409 Development Coordinatio		17,644			0.00
4411 Postage, Freight & Mach			500	500	0.00
4412 Mailing & Delivery Serv	965	32	1,000	35	3.63%
4414 Curatorial Expenses	197	192	200	3	1.60%
4418 Advertising	46,606	36,397	94,923	48,317	103.67%
4423 Insurance Claim Costs	2,436		500	(1,936)	-79.47%
4425 Education/Corp.Tuition	16,507	3,255	32,506	15,999	96.92%
4426 Interpretation & Public	1,475	753	1,500	25	1.73%
4431 Aquatic Buyback	50,000	26,184	70,000	20,000	40.00%
4434 Purchase of Goods - 15		528			0.00
4435 Purchase of Goods	182,018	81,377	183,554	1,536	.84%
4435.01 Special Event Expens	16,000	6,967	18,000	2,000	12.50%
4435.02 Gift card expenses		1,316	500	500	0.00
4437 Services & Rents	461,345	196,043	401,926	(59,419)	-12.88%
4437.01 Excursion expenses	20,000	15,561		(20,000)	-100.00%
4438 Equipment Rental	4,165	848	6,250	2,085	50.06%
4441 Garbage Contract	387,082	265,068	405,408	18,326	4.73%
4443 Garbage Disposal	29,616	24,406	32,660	3,044	10.28%
4445 Yard Waste Pick-Up	328,668	192,417	344,247	15,579	4.74%
4446 Recycling Contract	781,453	545,395	798,589	17,136	2.19%
4447 Composting Tipping Fees		334			0.00
4448 Residential Condominium	75,560	40,464	60,155	(15,405)	-20.39%
4456 Property Taxes	57,840	58,933	57,840		0.00
4471 Mileage/Parking/Tolls	81,631	34,353	89,546	7,915	9.70%
4472 Memberships & Subscript	32,159	10,704	47,173	15,014	46.69%
4474 Training	33,478	27,498	57,069	23,591	70.47%
4478 Conferences & Seminar F	39,587	11,496	58,831	19,244	48.61%
4482 Computer Software	14,000	7,932	14,000		0.00
4483 Computer Purchase Incen	2,316	1,938	2,659	343	14.79%
4484 S.O.C.A.N.	7,030	2,561	6,000	(1,030)	-14.65%

2010 Operating Budget Community Services

	2009		2010	Increase/(Decrease)	
	Budget	Actual	Final	\$	%
4503 Maintenance By King Tow	13,000	10,743	11,870	(1,130)	-8.69%
4504 Traffic Signal Maintena	20,000	2,659	18,700	(1,300)	-6.50%
4507 Curb/Sidewalk Repair	15,911	200	25,911	10,000	62.85%
4508 Source Separated Organi	657,336	460,919	658,493	1,157	.18%
4509 Cracksealing	46,506	45,771		(46,506)	-100.00%
4511 Street Snowploughing Co	273,491	171,588	263,491	(10,000)	-3.66%
4512 Street Sweeping Contrac	44,752	89,973	99,120	54,368	121.49%
4513 Tree Removals and Plant	42,320	40,052	42,320		0.00
4514 Catchbasin Rebuilding	25,316		25,316		0.00
4515 Road Pavement Marking	29,417	37,230	32,420	3,003	10.21%
4522 Hydro One SWM Pond Leas	4,160		4,644	484	11.63%
4530 Contracts-Gen.Maintenan	98,355	54,078	98,355		0.00
4612 Bank Charges	54,250	37,543	53,000	(1,250)	-2.30%
4661 Bad Debt Expense		(743)			0.00
4666 Vehicle Lease	13,000	7,931	13,000		0.00
4667 Property Lease	220,100	186,685	220,100		0.00
4668 Cash Over/Short		114			0.00
4911 Transfer to Capital		103,000			0.00
4922 Transfer to Reserve Fun	48,000	40,000	48,000		0.00
4923 Transfer to Reserves	65,000	54,167	65,000		0.00
4936 Asset Replacement Fund	6,087,140	5,072,617	6,065,513	(21,627)	-.36%
4958 Loan-Principal		12,084	15,054	15,054	0.00
4959 Loan-Interest		8,679	9,861	9,861	0.00
5005 Recovery of Labour Cost	(3,871,756)	(4,655,493)	(7,079,319)	(3,207,563)	82.85%
5009 Recovery of Equipment C		(622,217)			0.00
5020 DAAP Cost Recovery	(134,336)	(111,946)	(134,336)	(1)	0.00%
5105 Inter-Depart Labour Cos	3,440,554	4,608,103	4,969,869	1,529,315	44.45%
5107 Inter-Depart Material C		623,742			0.00
EXP Expenses	27,659,641	21,110,223	28,425,557	765,916	2.77%

2010 Operating Budget Community Services

	2009		2010	Increase/(Decrease)	
	Budget	Actual	Final	\$	%
INT Inter-Departmental Charges					
4881 Transfer of Admin. Cost	(521,376)	(434,480)	(774,464)	(253,088)	48.54%
4882 Share of Works Yard	(307,456)	(256,213)	(295,072)	12,384	-4.03%
4884 Share of Commissioners'		(0)			0.00
4885 Tsf.of Facility Admin.Co	0			(0)	-100.00%
4887 Capital Labour Allocati	(758,858)	(269,312)	(795,452)	(36,594)	4.82%
5151 Information Technology	1,313,217	1,094,348	1,362,087	48,870	3.72%
5152 Municipal Offices	143,924	119,937	138,032	(5,892)	-4.09%
5153 Human Resources	940,158	783,465	1,036,405	96,247	10.24%
5154 Legal Department	172,255	143,545	185,621	13,366	7.76%
5155 Insurance	213,024	177,520	225,242	12,218	5.74%
5156 Purchasing	620,135	516,801	631,783	11,648	1.88%
5157 Communications	149,000	124,167	170,330	21,330	14.32%
5158 Governance	639,155	532,629	686,215	47,060	7.36%
5159 Corporate Overhead	1,437,860	1,198,216	1,212,050	(225,810)	-15.70%
5160 Customer Service Centre	422,429	352,024	407,456	(14,973)	-3.54%
5161 Accounting	391,850	326,542	402,156	10,306	2.63%
5162 Treasury Services	497,497	414,581	450,417	(47,080)	-9.46%
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INT Inter-Departmental Charges	5,352,814	4,823,769	5,042,806	(310,008)	-5.79%
REV Revenues					
7415 Provincial Grant	(180,000)	(49,140)	(160,000)	20,000	-11.11%
7416 Museum Board Grant	(15,800)		(15,800)		0.00
7419 Other Grant	(50)		(50)		0.00
7441 Compliance Fees	(660)	(4,099)	(797)	(137)	20.76%
7442 Other Revenue	(10,000)	(5,856)	(6,500)	3,500	-35.00%
7445 Subdivision Checking In	(10,375)	(8,647)	(10,000)	375	-3.61%
7446.01 Labour Recoveries		(732)	(10,000)	(10,000)	0.00
7448 Consent Application Fee	(10,000)	(5,400)	(10,000)		0.00

2010 Operating Budget Community Services

	2009		2010	Increase/(Decrease)	
	Budget	Actual	Final	\$	%
7457 Weed Cutting Charges	(1,000)	(1,554)	(1,000)		0.00
7465 Parking Permits	(34,048)	(28,374)	(34,308)	(260)	.76%
7482 Sale of Composters	(1,100)	(614)	(460)	640	-58.18%
7483 Sale of Institutional C	(846)	(570)	(570)	276	-32.59%
7484 Sale of Blue Boxes	(15,400)	(6,866)	(7,100)	8,300	-53.90%
7485 Sale of Green Bins	(22,400)	(11,515)	(7,500)	14,900	-66.52%
7489 Misc.Sales-Recyclables		(54)			0.00
7517 Occupancy permit fee		(600)	(2,500)	(2,500)	0.00
7541 From Growth Fund	(5,000)			5,000	-100.00%
7542 From Reserve Fund	(517,493)	(416,582)	(579,294)	(61,801)	11.94%
7562 Property Rentals/Leases	(241,200)	(167,207)	(207,200)	34,000	-14.10%
7563 Rent from Sub-Tenants	(187,405)	(156,174)	(187,019)	386	-.21%
7565 Recovery of Operating C	(188,124)	(149,098)	(188,000)	124	-.07%
7566 Administration Fee	(41,214)	(4,807)	(42,000)	(786)	1.91%
7569 Recovery of Property Ta	(39,480)	(23,030)	(39,480)		0.00
7572 Fund-Raising Revenue	(32,138)	(8,600)	(30,138)	2,000	-6.22%
7575 From Developers	(11,500)	(357)		11,500	-100.00%
7578 Corporate Sponsorships	(75,000)	(61,816)	(75,000)		0.00
7579 Other Contributions	(33,694)	(10,389)	(46,500)	(12,806)	38.01%
7591 Street Signs & Numberin	(30,000)	(455)	(1,500)	28,500	-95.00%
7593 Sale of Garbage Tags	(85,051)	(68,343)	(70,000)	15,051	-17.70%
7597 Region Snowploughing	(5,033)		(5,780)	(747)	14.84%
7598 Misc. Revenue	(12,437)	(37,096)	(15,677)	(3,240)	26.05%
8011 YRT Tickets/Passes		(1,380)	(1,000)	(1,000)	0.00
8012 YRT Commission		(125)			0.00
8211 User Group Tickets		(546)			0.00
8212 Excursion revenues	(20,000)	(23,692)		20,000	-100.00%
8214 Card Activation Fee		(16)	(200)	(200)	0.00
8215 Ticket Printing Revenue	(18,000)	(15,476)	(20,500)	(2,500)	13.89%
8216 Theatre Productions	(11,000)	30,369	(11,000)		0.00
8221 General Admission	(226,540)	(210,772)	(229,000)	(2,460)	1.09%

2010 Operating Budget Community Services

	2009		2010	Increase/(Decrease)	
	Budget	Actual	Final	\$	%
8222 Season Tickets	(63,960)	(97,620)	(99,900)	(35,940)	56.19%
8224 Lessons 14 & Under	(475,000)	(477,274)	(565,000)	(90,000)	18.95%
8225 Lessons 15 & Over	(4,500)	(13,637)	(7,500)	(3,000)	66.67%
8226 Advanced Lessons	(60,000)	(63,625)	(60,000)		0.00
8227 Aquatic Buyback	(54,000)	(29,466)	(76,000)	(22,000)	40.74%
8228 Aquabics	(27,000)	(31,049)	(27,000)		0.00
8229 Special Event Revenue	(109,573)	(21,520)	(68,100)	41,473	-37.85%
8231 Ice Time Sales-Youth	(1,783,280)	(1,131,467)	(1,744,000)	39,280	-2.20%
8232 Ice Time Sales-Adult	(489,700)	(291,046)	(415,000)	74,700	-15.25%
8235 Public Skating	(80,500)	(76,755)	(77,500)	3,000	-3.73%
8241 Childrens' Programs	(603,000)	(485,976)	(606,500)	(3,500)	.58%
8242 Adults' Programs	(127,200)	(130,365)	(135,990)	(8,790)	6.91%
8243 Special Lessons & Progr	(53,000)	(76,974)	(52,000)	1,000	-1.89%
8244 Community Use of School	(22,779)	(21,077)	(25,000)	(2,221)	9.75%
8246 Senior Citizen Programs	(75,500)	(69,719)	(76,000)	(500)	.66%
8247 Memberships	(56,000)	(39,736)	(47,000)	9,000	-16.07%
8251 Flood Light Rentals	(2,500)	(2,295)	(2,500)		0.00
8252 Hall Rentals	(266,000)	(232,579)	(255,000)	11,000	-4.14%
8255 Gym Rentals		(51)			0.00
8255.01 Gym Rentals-Adult	(5,000)		(10,000)	(5,000)	100.00%
8255.02 Gym Rentals-Youth		(9,398)			0.00
8257 Floor Rentals - Youth	(67,000)	(77,457)	(75,600)	(8,600)	12.84%
8258 Lockers		(2,170)			0.00
8259 Rentals	(175,500)	(82,834)	(192,300)	(16,800)	9.57%
8262 Adult User Fees	(30,000)	(29,060)	(30,000)		0.00
8263 Youth User Fees	(115,000)	(124,695)	(115,000)		0.00
8264 Ice & Bar Supplies	(3,000)	(2,775)	(3,000)		0.00
8265 Tournament Fees	(1,500)	(34,777)	(15,000)	(13,500)	900.00%
8266 Concession Sales	(28,000)	(16,338)	(28,000)		0.00
8268 Concession Contract	(107,000)	(91,007)	(92,000)	15,000	-14.02%
8269 Soft Drink Contract	(36,000)	(11,993)	(36,000)		0.00

2010 Operating Budget Community Services

	2009		2010	Increase/(Decrease)	
	Budget	Actual	Final	\$	%
8292 C.I.F. Capital/Other Re	(75,000)	(49,176)	(75,000)		0.00
8294 Advertising Revenue	(154,000)	(90,101)	(156,500)	(2,500)	1.62%
8295 S.O.C.A.N.	(1,530)	(873)	(1,000)	530	-34.64%
8296 Tree Planting Program	(7,283)	(958)	(7,500)	(217)	2.98%
8297 Region Boulevards	(63,197)	(60,121)	(59,000)	4,197	-6.64%
8299 Other Revenue	(40,200)	(3,542)	(107,500)	(67,300)	167.41%
8302 Theatre 2		(160)			0.00
8308 Theatre 8		3,092			0.00
8310 Theatre 10		7,424			0.00
8313 Theatre 13		10			0.00
8315 Theatre 15		(38)			0.00
8318 Theatre 18		(2,545)			0.00
8322 Theatre 22		(1)			0.00
8326 Theatre 26		(6,525)			0.00
8333 Theatre 33		(1,462)			0.00
8337 Theatre 37		(1,021)			0.00
8340 Theatre 40		2,547			0.00
8341 Theatre 41		4,240			0.00
8342 Theatre 42		(537)			0.00
8343 Theatre 43		(3,002)			0.00
8345 Theatre 45		55			0.00
8353 Theatre 53		(145)			0.00
8358 Theatre 58		(9,950)			0.00
8359 Theatre 59		44			0.00
8360 Theatre 60		(24)			0.00
8611 Fees & Service Charge R	(15,000)	(14,618)	(16,000)	(1,000)	6.67%
8612 Research Fees			(100)	(100)	0.00
8613 On-line fees	(15,000)	(8,919)	(15,000)		0.00
8614 Theatre set-up fee	(3,000)	(1,130)	(2,500)	500	-16.67%
REV Revenues	(7,377,689)	(5,461,782)	(7,392,863)	(15,174)	.21%

2010 Operating Budget Community Services

	2009		2010	Increase/(Decrease)	
NET EXPENDITURE	<u>25,634,765</u>	<u>20,472,209</u>	<u>26,075,500</u>	<u>440,735</u>	<u>1.72%</u>

2010 Operating Budget
Commission - Library Services

	2009		2010	Net Change	
	Budget	Projection	Budget	\$	% fav.(unfav.)
Expenses:	2,875,202	2,875,202	2,997,815	122,613	-4.26%
Revenues:	301,692	301,692	350,265	48,573	16.10%
Sub-Total	2,573,510	2,573,510	2,647,550	74,040	-2.88%
Allocations	294,481	294,481	306,533	12,052	-4.09%
Net Expenditures	2,867,991	2,867,991	2,954,083	86,092	-3.00%

2010 Service Bundle Budget Public Library Services

	2009		2010	Increase/(Decrease)	
	Budget	Actual	Final	\$	%
EXP Expenses					
4011 Management Salaries	223,588	106,681	226,942	3,354	1.50%
4021 Regular Salaries & Wage	580,076	434,057	590,160	10,084	1.74%
4023 Union full-time salarie	268,314	222,754	273,330	5,016	1.87%
4031 Casual/Seasonal Wage	538,119	556,596		(538,119)	-100.00%
4035 Regular Part-Time Wage			569,564	569,564	0.00
4103 C.P.P.	55,007	48,846	58,098	3,091	5.62%
4104 E.I.	29,634	25,346	30,402	768	2.59%
4105 O.M.E.R.S.	99,533	73,514	104,591	5,058	5.08%
4106 WSIB	5,288	4,132	5,433	145	2.74%
4109 Direct Payroll Benefits	294,787	250,321	314,708	19,921	6.76%
4131 Life Insurance	2,317	1,652	2,579	262	11.31%
4132 L.T.D.	8,174	6,127	8,451	277	3.39%
4133 A.D. & D.	484	361	509	25	5.17%
4141 Employer Health Tax	31,415	21,044	32,358	943	3.00%
4142 Major Medical/Vision	46,960	38,782	54,530	7,570	16.12%
4143 Dental Plan	15,975	14,047	17,757	1,782	11.15%
4199 Allocation of Benefits	(294,787)	(254,804)	(314,708)	(19,921)	6.76%
4202 Books	171,587	135,812	171,587		0.00
4203 Reference/Training Mate	30,247	24,292	30,247		0.00
4204 Magazines & Newspapers	14,588	11,239	14,427	(161)	-1.10%
4205 Electronic Subscription	36,097	34,529	41,822	5,725	15.86%
4206 Talking Books	10,018	8,227	10,630	612	6.11%
4207 Compact Sound Discs/Aud	3,177	2,822	3,177		0.00
4208 VHS/DVD Videos	13,818	13,005	13,818		0.00
4208.01 Console Games		501	4,928	4,928	0.00
4209 Book Binding & Processi	25,086	19,056	25,086		0.00
4216 Stationery & Office Sup	2,720	1,939	2,670	(50)	-1.84%
4217 Photocopier Lease & Sup	3,500	2,811	3,500		0.00
4229 Janitorial Supplies	4,202	3,118	4,900	698	16.61%
4234 Health & Safety	2,445	1,075	2,445		0.00

2010 Service Bundle Budget Public Library Services

	2009		2010	Increase/(Decrease)	
	Budget	Actual	Final	\$	%
4236 Program & Project Costs	24,200	17,180	24,200		0.00
4251 Coffee Supplies	1,150	618	1,150		0.00
4252 Circulation & Processin	14,952	10,296	14,860	(92)	-.62%
4269 Misc.	5,346	2,553	5,345	(1)	-.02%
4273 Building Repairs & Main	27,917	23,427	27,275	(642)	-2.30%
4274 Electrical Repairs & Mt		887			0.00
4278 Equipment Repairs & Mai	66,372	42,554	66,285	(87)	-.13%
4282 Property & Liability In	20,568	18,854	21,185	617	3.00%
4299 Capital Acquisitions	6,985	3,270	8,020	1,035	14.82%
4302 Telephone	12,483	5,208	12,500	17	.14%
4311 Hydro	60,924	43,260	61,500	576	.95%
4321 Heat	16,093	8,554	16,568	475	2.95%
4331 Water	2,299	2,246	3,100	801	34.84%
4402 Audit Fees	7,500	6,050	8,100	600	8.00%
4403 Janitorial Contract	37,132	27,322	37,130	(2)	-.01%
4404 Consulting Services	12,949		35,000	22,051	170.29%
4411 Postage, Freight & Mach	4,175	3,307	4,675	500	11.98%
4418 Advertising	31,460	8,742	34,000	2,540	8.07%
4423 Insurance Claim Costs	2,000		2,000		0.00
4425 Education/Corp.Tuition	14,700	7,702	14,500	(200)	-1.36%
4437.03 Accessibility Accommm			1,500	1,500	0.00
4471 Mileage/Parking/Tolls	6,150	1,663	6,850	700	11.38%
4472 Memberships & Subscript	9,125	7,508	9,126	1	.01%
4478 Conferences & Seminar F	11,042	4,015	15,092	4,050	36.68%
4911 Transfer to Capital	5,266	4,827	7,678	2,412	45.80%
4924 Transfer to LTD Reserve	28,494	21,721	29,961	1,467	5.15%
4936 Asset Replacement Fund	223,550	204,921	223,550		0.00
5105 Inter-Depart Labour Cos		7,320	2,724	2,724	0.00
EXP Expenses	2,875,202	2,291,885	2,997,815	122,613	4.26%

2010 Service Bundle Budget Public Library Services

	<u>2009</u>		<u>2010</u>	<u>Increase/(Decrease)</u>	
	<u>Budget</u>	<u>Actual</u>	<u>Final</u>	<u>\$</u>	<u>%</u>
INT Inter-Departmental Charges					
4198 Payroll Burden		0			0.00
5151 Information Technology	94,892	86,984	96,208	1,316	1.39%
5154 Legal Department	23,489	21,532	25,312	1,823	7.76%
5155 Insurance	17,572	16,108	18,210	638	3.63%
5156 Purchasing	1,909	1,750	3,267	1,358	71.14%
5157 Communications	32,430	29,728	34,066	1,636	5.04%
5158 Governance	2,077	1,904	2,162	85	4.11%
5161 Accounting	75,167	68,903	75,060	(107)	-.14%
5162 Treasury Services	46,946	43,034	52,248	5,302	11.29%
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INT Inter-Departmental Charges	294,481	269,942	306,533	12,052	4.09%
REV Revenues					
7415 Provincial Grant	(68,401)	(67,574)	(68,401)		0.00
7419 Other Grant		(1,000)			0.00
7474 Coffee Supplies Recover	(1,150)	(1,014)	(1,150)		0.00
7475 Program Fees	(28,800)	(27,103)	(28,800)		0.00
7476 Photocopier Receipts	(5,405)	(4,515)	(5,400)	5	-.10%
7478 Room Rental Fees	(14,000)	(22,592)	(18,200)	(4,200)	30.00%
7528 Fines	(52,283)	(39,883)	(50,714)	1,569	-3.00%
7545 From Reserves			(53,400)	(53,400)	0.00
7556 From DC Funds	(110,000)	(100,833)	(110,000)		0.00
7579 Other Contributions	(4,275)	(1,009)	(1,000)	3,275	-76.61%
7592 Non-Resident Fees	(6,179)	(4,367)	(4,000)	2,179	-35.26%
7598 Misc. Revenue	(11,199)	(7,640)	(9,200)	1,999	-17.85%
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REV Revenues	(301,692)	(277,530)	(350,265)	(48,573)	16.10%
NET EXPENDITURE	<u>2,867,991</u>	<u>2,284,297</u>	<u>2,954,083</u>	<u>86,092</u>	<u>3.00%</u>

2010 Operating Budget

Commission - Central York Fire Services

	2009		2010	Net Change	
	Budget	Projection	Budget	\$	% fav.(unfav.)
Expenses:	15,602,231	15,602,231	16,099,721	497,490	-3.19%
Revenues:	269,510	269,510	350,000	80,490	29.87%
Sub-Total	15,332,721	15,332,721	15,749,721	417,000	-2.72%
Allocations	(5,233,338)	(5,233,338)	(5,206,987)	26,351	-0.50%
Net Expenditures	10,099,383	10,099,383	10,542,734	443,351	-4.39%

2010 Operating Budget Central York Fire Services

	2009		2010	Increase/(Decrease)	
	Budget	Actual	Final	\$	%
EXP Expenses					
4011 Management Salaries	392,913	304,832	398,520	5,607	1.43%
4021 Regular Salaries & Wage	9,325,135	7,294,044	9,436,957	111,822	1.20%
4024 Standby/Callback	105,000	2,019	110,000	5,000	4.76%
4025 Overtime	503,557	476,637	509,596	6,039	1.20%
4026 Lieu Time Paid	414,190	3,627	410,992	(3,198)	-.77%
4027 Seniority Pay	261,964		289,848	27,884	10.64%
4028 WSIB Reimbursements		(11,670)			0.00
4031 Casual/Seasonal Wage	8,600	36,253		(8,600)	-100.00%
4035 Regular Part-Time Wage			8,729	8,729	0.00
4106 Workers' Compensation	85,000	70,832	93,500	8,500	10.00%
4109 Direct Payroll Benefits	2,861,405	2,102,482	2,903,353	41,948	1.47%
4216 Stationery & Office Sup	14,056	9,749	14,056	0	0.00%
4217 Photocopier Lease & Sup	4,200	4,212	4,700	500	11.90%
4219 Emergency Mgmt. Materia	5,200	1,000	5,200		0.00
4229 Janitorial Supplies	14,958	13,194	17,300	2,343	15.66%
4232 Fuel for Vehicles	86,000	47,174	86,000		0.00
4261 Uniforms, Clothing	122,000	120,685	122,000		0.00
4269 Misc.	(13,363)	2,543	3,800	17,163	-128.44%
4272 Vehicle Repairs & Maint	85,900	78,375	94,000	8,100	9.43%
4273 Building Repairs & Main	15,000	6,297	20,000	5,000	33.33%
4274 Electrical Repairs & Mt		5,904			0.00
4276 HVAC Repairs & Maintena		6,967			0.00
4277 Plumbing Repairs & Mtc.		1,535			0.00
4278 Equipment Repairs & Mai	86,700	62,972	86,700		0.00
4278.01 Mtc - Medical Suppli	20,400	14,448	15,000	(5,400)	-26.47%
4278.02 Mtc-Fire Fighting Su	10,200	5,348	12,000	1,800	17.65%
4282 Property & Liability In	50,509	42,090	50,510	0	0.00%
4299 Capital Acquisitions	35,984	15,867	36,000	16	.04%
4303 Cell Phone	14,400	9,637	14,832	432	3.00%
4311 Hydro	55,000	39,553	56,650	1,650	3.00%

2010 Operating Budget Central York Fire Services

	2009		2010	Increase/(Decrease)	
	Budget	Actual	Final	\$	%
4321 Heat	55,000	28,764	56,650	1,650	3.00%
4331 Water	6,755	5,504	6,958	203	3.01%
4404 Consulting Services			30,000	30,000	0.00
4404.13 Legal Expenditures			40,000	40,000	0.00
4421 Insurance & Adjusting F	2,000	637	2,000		0.00
4423 Insurance Claim Costs	5,020	1,373	5,020	0	0.00%
4424 Insurance-Legal Fees	1,930		1,930	0	0.00
4425 Education/Corp.Tuition	9,650	18,166	9,650	0	0.00
4462 Fire Prevention	23,160	15,305	23,160	0	0.00
4463 Fire Investigation	4,825	135	4,825	0	0.00
4464 Association Allowance	2,500		2,500	0	0.00
4465 Dispatch Service	345,313	174,938	380,000	34,687	10.05%
4466 Wellness Program	15,054	3,700	15,054		0.00
4471 Mileage/Parking/Tolls	1,004	252	1,200	196	19.52%
4474 Training	30,275	1,740	32,638	2,363	7.81%
4478 Conferences & Seminar F	4,603	3,852	6,801	2,198	47.75%
4662 Contingency Account	50,000	17,999	50,000		0.00
4666 Vehicle Lease	55,000	46,244	55,000		0.00
4911 Transfer to Capital	6,600	5,500	30,000	23,400	354.55%
4922 Transfer to Reserve Fun	60,000	50,000	200,000	140,000	233.33%
4936 Asset Replacement Fund	386,597	322,164	371,237	(15,360)	-3.97%
5009 Recovery of Equipment C		(1,215)			0.00
5020 DAAP Cost Recovery	(118,663)	(98,886)	(118,663)	0	-0.00%
5105 Inter-Depart Labour Cos	90,700	100,760	93,518	2,818	3.11%
EXP Expenses	15,602,231	11,463,539	16,099,721	497,490	3.19%
INT Inter-Departmental Charges					
4791 Clerical & Administrati	3,696	3,080	3,696		0.00
4799 Allocation of Fire Inte	(6,322,213)	(6,323,357)	(6,497,631)	(175,418)	2.77%
5151 Information Technology	250,059	208,383	256,555	6,496	2.60%

2010 Operating Budget Central York Fire Services

	<u>2009</u>		<u>2010</u>	<u>Increase/(Decrease)</u>	
	<u>Budget</u>	<u>Actual</u>	<u>Final</u>	<u>\$</u>	<u>%</u>
5153 Human Resources	327,548	272,957	343,593	16,045	4.90%
5154 Legal Department	23,489	19,574	25,313	1,824	7.77%
5155 Insurance	57,277	47,730	77,121	19,844	34.65%
5156 Purchasing	49,784	41,487	50,059	275	.55%
5157 Communications	32,430	27,025	34,066	1,636	5.04%
5158 Governance	50,049	41,708	52,104	2,055	4.11%
5159 Corporate Overhead			154,909	154,909	0.00
5161 Accounting	101,858	84,882	101,714	(144)	-.14%
5162 Treasury Services	192,685	160,571	191,514	(1,171)	-.61%
INT Inter-Departmental Charges	(5,233,338)	(5,415,962)	(5,206,987)	26,351	-.50%
REV Revenues					
7431 Fire Dept. Recoveries	(220,664)	(55,085)	(230,000)	(9,336)	4.23%
7471 Misc. Charges	(9,688)	(12,607)	(14,000)	(4,312)	44.51%
7545 From Reserves	(39,158)	(46,433)	(106,000)	(66,842)	170.70%
REV Revenues	(269,510)	(114,125)	(350,000)	(80,490)	29.87%
NET EXPENDITURE	<u>10,099,383</u>	<u>5,933,453</u>	<u>10,542,734</u>	<u>443,351</u>	<u>4.39%</u>

2010 Operating Budget
Commission - Debt Servicing

	2009		2010	Net Change	
	Budget	Projection	Budget	\$	% fav.(unfav.)
Expenses:	4,208,921	4,208,921	4,206,995	(1,926)	0.05%
Revenues:	3,430,060	3,350,060	3,409,745	(20,315)	-0.59%
Sub-Total	778,861	858,861	797,250	18,389	-2.36%
Allocations					
Net Expenditures	778,861	858,861	797,250	18,389	-2.36%

2010 Operating Budget Debt Servicing

	<u>2009</u>		<u>2010</u>	<u>Increase/(Decrease)</u>	
	<u>Budget</u>	<u>Actual</u>	<u>Final</u>	<u>\$</u>	<u>%</u>
EXP Expenses					
4621 Debenture Debt-Principa	1,626,399	1,626,399	1,713,125	86,726	5.33%
4631 Debenture Debt-Interest	2,139,741	2,166,672	2,051,089	(88,652)	-4.14%
4958 Loan-Principal	261,698	218,082	275,087	13,389	5.12%
4959 Loan-Interest	181,083	150,903	167,694	(13,389)	-7.39%
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
EXP Expenses	4,208,921	4,162,055	4,206,995	(1,926)	-.05%
INT Inter-Departmental Charges					
REV Revenues					
7465 Parking Permits	(133,952)	(111,626)	(133,692)	260	-.19%
7542 From Reserve Fund	(723,881)	(512,977)	(703,826)	20,055	-2.77%
7547 From IAR Fund	(870,823)	(725,686)	(870,823)	0.00	0.00
7556 From DC Funds	(951,404)	(792,837)	(951,404)	0.00	0.00
7557 From Parkland Reserve	(250,000)	(208,333)	(250,000)	0.00	0.00
7578 Corporate Sponsorships	(500,000)		(500,000)	0.00	0.00
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
REV Revenues	(3,430,060)	(2,351,459)	(3,409,745)	20,315	-.59%
NET EXPENDITURE	<u>778,861</u>	<u>1,810,597</u>	<u>797,250</u>	<u>18,389</u>	<u>2.36%</u>

LONG - TERM DEBT

YEAR	BALANCE JANUARY 1 \$	DEBT CHARGES		BALANCE DECEMBER 31 \$
		PRINCIPAL \$	INTEREST \$	
2010	57,067,037	2,534,216	2,794,416	54,532,821
2011	54,532,821	2,662,693	2,665,915	51,870,128
2012	51,870,128	2,797,530	2,530,544	49,072,598
2013	49,072,598	2,940,055	2,388,086	46,132,543
2014	46,132,543	3,090,617	2,237,461	43,041,926
2015	43,041,926	3,115,584	2,080,232	39,926,342
2016 onwards	39,926,342	39,926,342	11,383,489	-
TOTAL		57,067,037	26,080,143	

2010 DEBT CHARGES

DEBT	BALANCE	2010 DEBT CHARGES		BALANCE
	January 1, 2010 \$	Principal \$	Interest \$	December 31, 2010 \$
DESCRIPTION				
Watermain/Sewer Main-Eagle St.	568,999	103,000	29,815	465,999
Youth Centre/Parking Lot	2,405,792	104,897	136,228	2,300,895
Market Square	763,100	33,273	43,210	729,827
Walkers/Stickwood Property	10,382,893	452,714	587,930	9,930,179
Toth Woodlot	583,636	26,413	30,276	557,223
N/W Quadrant Woodlot	1,552,455	70,257	80,532	1,482,198
Harry Walker Parkway Extension	1,230,911	55,705	63,852	1,175,206
Main Street Streetscaping	334,942	15,158	17,375	319,784
Magna Centre Phase I	10,048,251	454,735	521,245	9,593,516
Magna Centre Phase II	13,047,411	513,235	614,504	12,534,176
New Operations Centre	12,400,000	414,688	491,894	11,985,312
TOTAL DEBENTURES	53,318,390	2,244,075	2,616,861	51,074,315
CAPITAL LOANS:				
Magna Centre Separation Wall	269,816	15,054	9,861	254,762
Mulock Property	3,478,831	275,087	167,694	3,203,744
TOTAL DEBT	57,067,037	2,534,216	2,794,416	54,532,821

**2010 Operating Budget
Commission - Property Taxes**

	2009		2010	Net Change	
	Budget	Projection	Budget	\$	% fav.(unfav.)
Expenses:		-		-	-
Revenues:	38,172,739	38,452,739	39,934,954	1,762,215	4.62%
Sub-Total	(38,172,739)	(38,452,739)	(39,934,954)	(1,762,215)	4.62%
Allocations		-		-	
Net Expenditures	(38,172,739)	(38,452,739)	(39,934,954)	(1,762,215)	4.62%

2010 Service Bundle Budget Taxation Revenue

	2009		2010	Increase/(Decrease)	
	Budget	Actual	Final	\$	%
EXP Expenses					
INT Inter-Departmental Charges					
REV Revenues					
7006 Residential Taxation	(29,456,631)	(29,453,213)	(29,456,631)		0.00
7007 Proposed tax increase			(1,826,919)	(1,826,919)	0.00
7011 Multi-Residential Taxat	(653,300)	(653,301)	(653,300)		0.00
7021 Commercial-Occupied Tax	(3,259,496)	(3,267,453)	(3,259,496)		0.00
7022 Commercial-Vacant Unit/	(23,959)	(23,959)	(23,959)		0.00
7023 Commercial-Vacant Land	(50,610)	(50,610)	(50,610)		0.00
7027 Commercial-Office Build	(48,705)	(48,705)	(48,705)		0.00
7031 Commercial-Shopping Cen	(2,221,544)	(2,221,546)	(2,221,544)		0.00
7032 Commercial-Shopping Vac	(11,450)	(11,450)	(11,450)		0.00
7033 Commercial-New Constr	(7,954)		(7,954)		0.00
7041 Industrial-Occupied	(1,000,224)	(1,000,224)	(1,000,224)		0.00
7042 Industrial-Vacant Unit/	(13,433)	(13,433)	(13,433)		0.00
7043 Industrial-Vacant Land	(85,228)	(85,228)	(85,228)		0.00
7046 Industrial-Large	(412,877)	(412,877)	(412,877)		0.00
7047 Industrial-Large Vacant	(8,281)	(8,281)	(8,281)		0.00
7061 Pipelines	(41,550)	(41,550)	(41,550)		0.00
7071 Farmlands	(3,360)	(3,360)	(3,360)		0.00
7081 Managed Forest	(61)	(61)	(61)		0.00
7091 Railway R-O-W	(9,102)	(9,102)	(9,102)		0.00
7092 Utility Transmission	(100,775)	(118,070)	(118,070)	(17,295)	17.16%
7106 Supplementary Taxes-Res	(79,199)	(308,011)		79,199	-100.00%
7121 Supplementary Taxes-Com		(26,454)			0.00
7143 Supplementary Taxes-Ind		1,921			0.00
7211 PILT-Canada Post	(24,500)	(40,694)	(42,000)	(17,500)	71.43%
7212 PILT-Public Works	(298,000)	(278,435)	(286,000)	12,000	-4.03%
7221 PILT-Management Board-C	(139,000)	(126,567)	(130,000)	9,000	-6.47%

2010 Service Bundle Budget Taxation Revenue

	<u>2009</u>		<u>2010</u>	<u>Increase/(Decrease)</u>	
	<u>Budget</u>	<u>Actual</u>	<u>Final</u>	<u>\$</u>	<u>%</u>
7223 PILT-Toronto Area Trans	(39,000)	(40,361)	(40,000)	(1,000)	2.56%
7224 PILT-Transportation Min	(1,400)	(1,123)	(1,000)	400	-28.57%
7225 PILT-Southlake Regional	(14,500)	(14,411)	(15,000)	(500)	3.45%
7233 PILT-L.C.B.O.	(6,100)	(5,964)	(6,000)	100	-1.64%
7241 PILT-Newmarket Hydro	(75,500)	(72,089)	(74,000)	1,500	-1.99%
7251 PILT-Region of York	(87,000)	(84,157)	(87,000)		0.00
REV Revenues	<u>(38,172,739)</u>	<u>(38,418,767)</u>	<u>(39,933,754)</u>	<u>(1,761,015)</u>	<u>4.61%</u>
NET EXPENDITURE	<u><u>(38,172,739)</u></u>	<u><u>(38,418,767)</u></u>	<u><u>(39,933,754)</u></u>	<u><u>(1,761,015)</u></u>	<u><u>4.61%</u></u>

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2010 Operating Budget
Commission - Water and Sewer

	2009		2010	Net Change	
	Budget	Projection	Budget	\$	% fav.(unfav.)
Expenses:	19,541,416	19,541,416	21,221,950	1,680,534	-8.60%
Revenues:	21,214,700	21,214,700	23,114,296	1,899,596	8.95%
Sub-Total	(1,673,284)	(1,673,284)	(1,892,346)	(219,062)	13.09%
Allocations	1,673,284	1,673,284	1,892,346	219,062	13.09%
Net Expenditures	-	-	-	-	-

2010 Operating Budget Water and Sewer Rate Groups

	2009		2010	Increase/(Decrease)	
	Budget	Actual	Final	\$	%
EXP Expenses					
4011 Management Salaries		(571)			0.00
4021 Regular Salaries & Wage	1,168,311	946,295		(1,168,311)	-100.00%
4024 Standby/Callback	8,576	9,636		(8,576)	-100.00%
4025 Overtime	76,961	75,876		(76,961)	-100.00%
4031 Casual/Seasonal Wage	25,614	20,584		(25,614)	-100.00%
4109 Direct Payroll Benefits	290,435	249,366		(290,435)	-100.00%
4213 Licences	5,019	4,878	4,940	(79)	-1.58%
4216 Stationery & Office Sup	2,008			(2,008)	-100.00%
4231 Machine Oil & Fuel	121,500	63,000	121,500		0.00
4241 Sewer Maintenance	13,889	12,517	13,889		0.00
4242 Sewer Pump Station Main	15,672	23,377	20,045	4,373	27.90%
4243 Sewer Installation & Ma	10,200	16,044	8,200	(2,000)	-19.61%
4246 Meters	80,000	100,454	80,000		0.00
4249 Tools & Equipment	11,661	5,501	11,661		0.00
4267 Rental Equipment	1,000		1,000		0.00
4269 Misc.	1,242	125	882	(360)	-28.98%
4272 Vehicle Repairs & Maint	22,331	7,513	15,568	(6,763)	-30.29%
4274 Electrical Repairs & Mt		3,643			0.00
4275 Materials For Main Repa	56,000	67,540	57,600	1,600	2.86%
4277 Plumbing Repairs & Mtc.	20,400	11,751	20,400		0.00
4279 Materials For Meter Rep	5,200	908	4,950	(250)	-4.81%
4282 Property & Liability In	36,822	33,752	36,822		0.00
4298 Emergency Maintenance F	14,688	5,439	14,688		0.00
4302 Telephone	1,400	619	1,400		0.00
4311 Hydro	33,624	16,820	42,912	9,288	27.62%
4331 Water	521	291	522	1	.17%
4402 Audit Fees		1,575			0.00
4404 Consulting Services	24,125		18,125	(6,000)	-24.87%
4405 Meter Reading	357,898	226,501	370,000	12,102	3.38%
4421 Insurance & Adjusting F		2,757			0.00

2010 Operating Budget Water and Sewer Rate Groups

	2009		2010	Increase/(Decrease)	
	Budget	Actual	Final	\$	%
4423 Insurance Claim Costs	5,120	9,250	5,120		0.00
4424 Insurance-Legal Fees		6,746			0.00
4425 Education/Corp.Tuition	17,225	15,913		(17,225)	-100.00%
4461 Alarm System	1,697	812	2,520	823	48.51%
4471 Mileage/Parking/Tolls	1,476	502		(1,476)	-100.00%
4472 Memberships & Subscript	13,715	14,727		(13,715)	-100.00%
4478 Conferences & Seminar F	8,685	3,070		(8,685)	-100.00%
4483 Computer Purchase Incen	483			(483)	-100.00%
4491 Region Water/Sewer	11,023,300	5,968,384	12,029,100	1,005,800	9.12%
4492 Region-W/S Rate Stabili		886,674			0.00
4494 Region-Water Samples	40,194	35,756	43,980	3,786	9.42%
4501 Asphalt Patching	5,000		5,000		0.00
4505 SWM Mtc/Catchbasin Clea	40,800	15,978	40,800		0.00
4518 Water Flow Testing	5,202	820	5,202		0.00
4519 Watermain Swabbing	15,606	5,048	15,606		0.00
4520 Water Meter Repair	10,404		10,404		0.00
4521 Hydrant/Hardware Painti	10,404	10,680	12,400	1,996	19.18%
4621 Debenture Debt Principa	110,594	110,594	530,952	420,358	380.09%
4631 Debenture Debt Interest	47,898	50,220	534,324	486,426	1015.55
4647 Rebates-Charities	3,600	4,896	3,600		0.00
4911 Transfer to Capital	54,200	49,683		(54,200)	-100.00%
4922 Transfer to Reserve Fun	105,000	96,250	50,000	(55,000)	-52.38%
4923 Transfer to Reserves	673,587	220,855	530,657	(142,930)	-21.22%
4936 Asset Replacement Fund	4,626,017	4,240,516	4,626,017		0.00
5005 Recovery of Labour Cost	(1,171,130)	(1,178,945)		1,171,130	-100.00%
5009 Recovery of Equipment C		(6,023)			0.00
5105 Inter-Depart Labour Cos	1,487,241	1,087,943	1,931,163	443,922	29.85%
5107 Inter-Depart Material C		3,425			0.00
EXP Expenses	19,541,416	13,559,963	21,221,950	1,680,533	8.60%

2010 Operating Budget Water and Sewer Rate Groups

	2009		2010	Increase/(Decrease)	
	Budget	Actual	Final	\$	%
INT Inter-Departmental Charges					
4881 Transfer of Admin. Cost	764,008	700,341	1,024,374	260,366	34.08%
4882 Share of Works Yard	307,456	281,835	295,072	(12,384)	-4.03%
5153 Human Resources	51,258	46,986	54,131	2,873	5.61%
5154 Legal Department	39,149	35,886	42,187	3,038	7.76%
5155 Insurance	98,229	90,044	59,558	(38,671)	-39.37%
5156 Purchasing	80,372	73,674	86,081	5,709	7.10%
5160 Customer Service Centre	21,306	19,531	19,879	(1,427)	-6.70%
5161 Accounting	311,507	285,548	311,064	(443)	-.14%
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
INT Inter-Departmental Charges	1,673,284	1,533,844	1,892,346	219,062	13.09%
REV Revenues					
7321 Local Improvements		(825)			0.00
7542 From Reserve Fund			(6,000)	(6,000)	0.00
7545 From Reserves			(487,495)	(487,495)	0.00
7598 Misc. Revenue	(6,000)	(2,847)	(2,800)	3,200	-53.33%
7802 Commercial Consumption		(3,536,938)			0.00
7803 Commercial, Non-Tax Cons		(424,702)			0.00
7804 Commercial - Flat Rate		(991)			0.00
7805 Commercial - Service Ch		(108,775)			0.00
7811 Residential - Tax Consu	(17,591,300)	(8,982,497)	(19,062,000)	(1,470,700)	8.36%
7812 Residential - Non-Tax C		(16,621)			0.00
7813 Residential - Flat Rate		(1,296)			0.00
7814 Residential - Service C	(3,366,000)	(2,661,646)	(3,433,300)	(67,300)	2.00%
7819 Residential - Discount		871			0.00
7821 Water Meters & Installa	(177,000)	(122,340)	(80,000)	97,000	-54.80%
7822 Water Construction	(42,000)	(25,328)	(14,500)	27,500	-65.48%
7823 Connections	(1,100)	(342)	(1,100)		0.00
7825 Bulk Water Sales	(31,000)	(24,950)	(26,800)	4,200	-13.55%

2010 Operating Budget Water and Sewer Rate Groups

	<u>2009</u>		<u>2010</u>	<u>Increase/(Decrease)</u>	
	<u>Budget</u>	<u>Actual</u>	<u>Final</u>	<u>\$</u>	<u>%</u>
7834 Inspection/After Hours	(150)	(119)	(150)		0.00
7835 Tapping Fees	(150)		(150)		0.00
REV Revenues	<u>(21,214,700)</u>	<u>(15,909,347)</u>	<u>(23,114,295)</u>	<u>(1,899,595)</u>	<u>8.95%</u>
NET EXPENDITURE		<u><u>(815,540)</u></u>		<u><u>0</u></u>	<u><u>22.22%</u></u>

Notes to Capital Budget Summary

Definition of Capital Expenditure

Any significant expenditure incurred to acquire or improve land, buildings, engineering structures and machinery and equipment used in providing municipal services. It includes Capital Assets and appropriate professional studies, and confers benefit lasting beyond one year.

An expenditure on repair or maintenance designed to maintain an asset in its original state is not a Capital Expenditure.

Capital Budget Priority Ranking System

1. Health & Safety / Contractual Obligation

- Health and safety issue with immediate risk
- Required by legal agreement of legislation

2. Existing Level of Service

- Maintenance of current infrastructure and equipment
- Base operating budget
- Includes meeting demands from growth

3. Enhancement of Service Level

- Efficiency and effectiveness improvements
- Derived from community demands and business plans
- Supported by business case, payback period, or improved KPI's

4. Low priority

- Projects that do not meet the above criteria
- Maybe deferred if resources are not available

2010 CAPITAL BUDGET REQUEST LIST

Area	Project Name	Year	Priority Ranking	EXPENDITURES	FINANCING							
				Project Cost	ARF	DC	Grant Application	Reserve Fund	Gas Tax	Operating Fund	Other	Comment
Community Services	Renovation of the Magna Kiosk Area - Safety	2010	1	37,000	37,000	-	-	-	-	-	-	-
Community Services	Metro Pool Blinds - Safety	2010	1	40,000		-	-	-	-	40,000	-	-
Fire Services	SCBA Upgrade	2010	1	30,000						30,000		
Planning	Yonge St./Davis Drive Secondary Plan	2010	1	160,000				160,000				
Building	Asset Replacement - 395 Mulock Office	2010	2	200,000	200,000							
CAO's Office	Corporate Branding	2010	2	3,500						3,500		
CAO's Office	Transportation Demand Management	2010	2	25,000				25,000				
Clerks	Vote Tabulators	2010	2	34,560						34,560		
Community Services	Small Riding lawnmower - Replacement for 00-33	2010	2	5,000	5,000	-	-	-	-	-	-	-
Community Services	Post Pounder - Replacement existing unit # 96-01	2010	2	5,820	5,820	-	-	-	-	-	-	-
Community Services	Trailer - Replacement for 89-21	2010	2	6,000	6,000	-	-	-	-	-	-	-
Community Services	Bicycle Route Signage	2010	2	8,000	8,000	-	-	-	-	-	-	-
Community Services	Flag Replacement - Annual Program	2010	2	8,000	8,000	-	-	-	-	-	-	-
Community Services	Tire Changing Machine	2010	2	9,070	9,070	-	-	-	-	-	-	-
Community Services	Holiday Decorations - Annual Program	2010	2	10,000	10,000	-	-	-	-	-	-	-
Community Services	Hydrant Replacement Program	2010	2	10,000	10,000	-	-	-	-	-	-	-
Community Services	Trophie Case ~ Magna	2010	2	10,000	10,000							
Community Services	Soccer Post Replacement	2010	2	10,000	10,000							
Community Services	Sports Field Bench Replacement - Annual Program	2010	2	10,500	10,500	-	-	-	-	-	-	-
Community Services	Bathing Suit Spinners - RJT	2010	2	11,000	11,000	-	-	-	-	-	-	-
Community Services	Security/ Entrance Door RJT	2010	2	12,000	12,000	-	-	-	-	-	-	-
Community Services	Swings - Annual Program	2010	2	15,000	15,000	-	-	-	-	-	-	-
Community Services	Table & Chair Replacement - Annual Program	2010	2	15,000	15,000	-	-	-	-	-	-	-
Community Services	Water Meter Replacement Program	2010	2	15,000	15,000	-	-	-	-	-	-	-
Community Services	Pool Storage Room - Magna	2010	2	15,000	15,000	-	-	-	-	-	-	-
Community Services	John Georgas ~ Play Structure Replacement	2010	2	16,200	16,200	-	-	-	-	-	-	-
Community Services	Fountain Replacement	2010	2	16,200	16,200	-	-	-	-	-	-	-
Community Services	Metro Pool Change Stalls in Women's Pool Change room	2010	2	18,000	18,000	-	-	-	-	-	-	-
Community Services	Backstop Repair & Replacement - Annual Program	2010	2	20,000	20,000	-	-	-	-	-	-	-
Community Services	Bleacher Rehabilitation - Annual Program	2010	2	20,000	20,000	-	-	-	-	-	-	-
Community Services	Drainage & Irrigation - Annual Program	2010	2	20,000	20,000	-	-	-	-	-	-	-
Community Services	Richard Avenue Sidewalk	2010	2	20,000	20,000	-	-	-	-	-	-	-
Community Services	Tinting of Glass at Magna, Track&East&West Entrances	2010	2	21,000	21,000	-	-	-	-	-	-	-
Community Services	Computer Lab - Seniors Meeting Place	2010	2	22,000	22,000	-	-	-	-	-	-	-
Community Services	Small Equipment Replacement - Annual Program	2010	2	22,500	22,500	-	-	-	-	-	-	-
Community Services	Street & Trail Light Standards Maintenance Program	2010	2	25,000	25,000	-	-	-	-	-	-	-
Community Services	Skatepark Redesign	2010	2	25,000	25,000	-	-	-	-	-	-	-
Community Services	Ray Twinney Complex Kiosk Renovation	2010	2	26,000	26,000	-	-	-	-	-	-	-
Community Services	Bondi ~ Play Structure Replacement	2010	2	27,000	27,000	-	-	-	-	-	-	-
Community Services	Electrical Replacement - Annual Program	2010	2	30,000	30,000	-	-	-	-	-	-	-
Community Services	Locker replacements - RJT & Gorman	2010	2	30,000	30,000	-	-	-	-	-	-	-

2010 CAPITAL BUDGET REQUEST LIST

Area	Project Name	Year	Priority Ranking	EXPENDITURES	FINANCING							
				Project Cost	ARF	DC	Grant Application	Reserve Fund	Gas Tax	Operating Fund	Other	Comment
Community Services	Goose Management - Egg Oiling	2010	2	32,000	32,000	-	-	-	-	-	-	-
Community Services	Pool Patio RJT	2010	2	35,000	35,000	-	-	-	-	-	-	-
Community Services	Magna Centre Enhancements	2010	2	35,000	-	-	-	-	-	35,000	-	-
Community Services	Best Family - Play structure Replacement	2010	2	35,640	35,640	-	-	-	-	-	-	-
Community Services	Larelwood ~ Play Structure Replacement	2010	2	37,800	37,800	-	-	-	-	-	-	-
Community Services	1/2 Ton Pickup Truck - Replacement for # 99-14	2010	2	38,800	38,800	-	-	-	-	-	-	-
Community Services	1/2 Ton Pick up Truck - Replacement for # 01-16	2010	2	38,800	38,800	-	-	-	-	-	-	-
Community Services	Van - Replacement for 00-25	2010	2	40,000	40,000	-	-	-	-	-	-	-
Community Services	Bridge Repairs Miscellaneous	2010	2	40,000	40,000	-	-	-	-	-	-	-
Community Services	Gorman Pool Sandblast Paint From Pool	2010	2	40,000	40,000	-	-	-	-	-	-	-
Community Services	Replace Windows in Pool - RJT	2010	2	40,000	40,000	-	-	-	-	-	-	-
Community Services	Road Needs Studies	2010	2	40,000	40,000	-	-	-	-	-	-	-
Community Services	Retrofit Truck # 08-13 to Sign Installation Truck	2010	2	42,300	42,300	-	-	-	-	-	-	-
Community Services	Bayview Pump Station Diesel Engine Replacement	2010	2	42,800	42,800	-	-	-	-	-	-	-
Community Services	3/4 ton 4x4 Ext Cab Pickup Truck - Repl. for # 03-06	2010	2	45,000	45,000	-	-	-	-	-	-	-
Community Services	3/4 ton 4x4 Ext Cab Pickup Truck - Repl. for # 03-07	2010	2	45,000	45,000	-	-	-	-	-	-	-
Community Services	Building Automation Upgrades - RJT	2010	2	45,000	45,000	-	-	-	-	-	-	-
Community Services	3/4 ton 4x4 Ext Cab Pickup Truck - Repl. for # 03-08	2010	2	48,500	48,500	-	-	-	-	-	-	-
Community Services	3/4 ton 4x4 Ext Cab Pickup Truck - Repl. for # 03-11	2010	2	48,500	48,500	-	-	-	-	-	-	-
Community Services	3/4 ton 4x4 Ext Cab Pickup Truck - Repl. for # 03-05	2010	2	48,500	48,500	-	-	-	-	-	-	-
Community Services	1 Ton 4x4 Extended Cab Truck with Front Plough Repl. 00	2010	2	50,000	50,000	-	-	-	-	-	-	-
Community Services	Fence Rehabilitation - Annual Program	2010	2	50,000	50,000	-	-	-	-	-	-	-
Community Services	Sidewalk Reconstruction Program	2010	2	50,000	50,000	-	-	-	-	-	-	-
Community Services	Two Ton Dump Truck - Replacement for # 01-21	2010	2	53,350	53,350	-	-	-	-	-	-	-
Community Services	Playground Surface Rehabilitation - Annual Program	2010	2	55,000	55,000	-	-	-	-	-	-	-
Community Services	Fairy Lake Amphithere Safety Improvments	2010	2	60,000	60,000	-	-	-	-	-	-	-
Community Services	Sewer Inspection Program	2010	2	62,700	62,700	-	-	-	-	-	-	-
Community Services	Person Lift - Replacement for 00-32 Genie Lift	2010	2	65,000	65,000	-	-	-	-	-	-	-
Community Services	Playing Field Rehabilitation - Annual Program	2010	2	65,000	65,000	-	-	-	-	-	-	-
Community Services	Cube Van - Replacement for # 03-02 - Water Dept	2010	2	67,900	67,900	-	-	-	-	-	-	-
Community Services	Street & Park Lighting Replacement Program	2010	2	68,970	68,970	-	-	-	-	-	-	-
Community Services	Sewer & Water Spot Improvements Program	2010	2	69,000	69,000	-	-	-	-	-	-	-
Community Services	Park Policy and Development Manual	2010	2	75,000	-	-	-	75,000	-	-	-	-
Community Services	Queen Street Sidewalk Construction	2010	2	77,000	77,000	-	-	-	-	-	-	-
Community Services	HVAC Replacement - Annual Program	2010	2	80,000	80,000	-	-	-	-	-	-	-
Community Services	Accessibility Upgrades - all facilities	2010	2	80,000	80,000	-	-	-	-	-	-	-
Community Services	Slide Repairs - RJT	2010	2	80,000	80,000	-	-	-	-	-	-	-
Community Services	Pipe Relining Program	2010	2	82,500	82,500	-	-	-	-	-	-	-
Community Services	Kingdale Road Shoulder Rehabilitation	2010	2	85,000	85,000	-	-	-	-	-	-	-
Community Services	Traffic Management Program	2010	2	87,000	87,000	-	-	-	-	-	-	-
Community Services	2 Ton Garbage Dump Truck - Replacement for 00-12	2010	2	90,000	90,000	-	-	-	-	-	-	-

2010 CAPITAL BUDGET REQUEST LIST

Area	Project Name	Year	Priority Ranking	EXPENDITURES	FINANCING							
				Project Cost	ARF	DC	Grant Application	Reserve Fund	Gas Tax	Operating Fund	Other	Comment
Community Services	Tree Planting - Annual Program	2010	2	90,000	90,000	-	-	-	-	-	-	-
Community Services	16 foot Lawnmower - Replacement for 00-34	2010	2	95,000	95,000	-	-	-	-	-	-	-
Community Services	Playground Equipment Replacement - Annual Program	2010	2	95,000	95,000	-	-	-	-	-	-	-
Community Services	Cracksealing Program	2010	2	95,000	95,000	-	-	-	-	-	-	-
Community Services	Surface Course Asphalt	2010	2	95,000	95,000	-	-	-	-	-	-	-
Community Services	Parks Shop Decommissioning	2010	2	100,000				100,000				
Community Services	Tennis Court Rehabilitation	2010	2	100,000	100,000							
Community Services	Sidewalk Spot Repairs Program	2010	2	120,000	120,000	-	-	-	-	-	-	-
Community Services	Roads Spot Improvements Program	2010	2	121,725	121,725	-	-	-	-	-	-	-
Community Services	Parks Spot Improvements	2010	2	151,125	151,125	-	-	-	-	-	-	-
Community Services	Parking Lot Rehabilitation Program-2010 Curling Club	2010	2	177,000	177,000	-	-	-	-	-	-	-
Community Services	Engineering Designs for 2011 Projects	2010	2	190,000	190,000	-	-	-	-	-	-	-
Community Services	Seniors Back Parking Lot Plan 2009	2010	2	225,000	225,000	-	-	-	-	-	-	-
Community Services	NW Quadrant - Wheel Chair Accessible Loop	2010	2	250,000	-	-	-	250,000	-			
Community Services	Trail Rehabilitation & Maintenance Program	2010	2	250,000	250,000	-	-	-	-	-	-	-
Community Services	Magna Parking Lot Completion	2010	2	309,382	-	-	-	309,382	-	-	-	-
Community Services	Road Resurfacing Program	2010	2	310,000	310,000	-	-	-	-	-	-	-
Community Services	SWM Pond Maintenance Program	2010	2	350,000	297,500	52,500						
Community Services	Tapestry Lane Boardwalk and Trail	2010	2	350,000	-	43,750	-	262,500	-	43,750	-	-
Community Services	Hamilton Drive Infrastructure Improvements	2010	2	850,000	524,000	-	-	-	326,000	-	-	-
Community Services	Capital Project Engineering Staffing	2010	2	852,555	852,555							
Community Services	Tecumseth St & Raglan St Infrastructure Improvements	2010	2	905,000	-	-	-	-	905,000	-	-	-
Community Services	Janette St & Jefferson St Infrastructure Improvements	2010	2	1,007,000	-	-	-	-	1,007,000	-	-	-
Community Services	Denne Ave & Amelia St. Infrastructure Improvements	2010	2	1,237,000	1,237,000	-	-	-	-	-	-	-
Community Services	Community Centre Lands	2010	2	325,000				325,000				
Community Services	Works Yard Redevelopment	2010	2	200,000				200,000				
Community Services	Davis Drive Infrastructure Improvements/VivaNext	2010	2	250,000	250,000							
Community Services	Playground Design, Walker Farm Development	2010	2	82,000	27,000	55,000						
Community Services	Sale of Parks Property	2010	2	35,000							35,000	
Fire Services	Replace Industrial Washers/Dryers	2010	2	40,000	40,000							
Fire Services	Replace Thermal Cameras	2010	2	75,000	75,000							
IT	Upgrade UPS	2010	2	15,000						15,000		
IT	Replace/Upgrade ERP Systems	2010	2	40,359						40,359		
IT	Replace Key Telephone Systems	2010	2	47,000	47,000							
IT	Software Licenses	2010	2	69,000	69,000							
IT	Server Room Equipment Replacement	2010	2	103,000	103,000							
IT	Upgrade Desktop and Peripheral Equipment	2010	2	114,000	114,000							
IT	Upgrade / Replace GIS	2010	2	150,000	150,000							
Library	Building Maintenance/Upgrades	2010	2	104,500	104,500							
Library	New Library Design	2010	2	250,000		25,000	225,000					
Library	Computer Hardware / Software	2010	2	129,686	122,008	-				7,678		

TOTAL				\$13,691,742	\$9,060,763	\$176,250	\$225,000	\$1,706,882	\$2,238,000	\$249,847	\$35,000	
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2010 CAPITAL BUDGET REQUEST LIST

Area	Project Name	Year	Priority Ranking	EXPENDITURES		FINANCING						
				Project Cost	ARF	DC	Grant Application	Reserve Fund	Gas Tax	Operating Fund	Other	Comment
Deferred Projects												
CAO's Office	Corporate Branding - deferred	2010	2	21,500							21,500	
Clerks	Storage Shelving Units	2010	3	18,620							18,620	
Community Services	Veterans Celebration Walkway	2010	2	100,000	-	-	-	-	-	-	100,000	
Community Services	Goldstein Park Design	2010	2	120,000	-	60,000	-	-	-	-	60,000	-
Community Services	Sewer & Water Spot Improvements Program - deferred	2010	2	125,370	125,370	-	-	-	-	-	-	-
Community Services	Davis Drive Streetscaping	2010	2	250,000	-	-	-	-	-	-	250,000	
Community Services	Road Rehabilitation Program	2010	2	1,120,000	1,120,000	-	-	-	-	-	-	-
Community Services	Cane Parkway Rehabilitation and Lane Reduction	2010	2	1,247,000	236,930	187,050	823,020	-	-	-	-	-
Community Services	Stellar Drive Infrastructure Improvements	2010	2	1,424,600	270,674	213,690	940,236	-	-	-	-	-
Community Services	Pony Drive Infrastructure Improvements	2010	2	2,048,000	696,320	-	1,351,680	-	-	-	-	-
IT	Miscellaneous Hardware Requirements	2010	2	60,000							60,000	
IT	Wireless Strategy and Pilot	2010	2	60,000							60,000	
IT	Replace/Upgrade ERP Systems - deferred	2010	2	159,641							159,641	
Library	Furniture and Equipment	2010	2	127,170	115,170	-					12,000	
Library	Computer Hardware / Software	2010	2	139,314	139,314							
Library	Library Materials	2010	2	34,000	34,000							
				\$7,055,215	\$2,737,778	\$460,740	\$3,114,936	\$0	\$0	\$741,761	\$0	